The New York Public Library Stephen A. Schwarzman Building Manuscripts and Archives Division

Guide to the **New York Times Company records. Sydney Gruson papers** 1969-1988 MssCol 17806 Forms part of the New York Times Company records

Compiled by Philip Heslip, July 2013

Summary

Creator: New York Times Company records

Title: New York Times Company records. Sydney Gruson papers, 1969-1988

Size: 3.15 linear feet (8 boxes)

Source: Donated by New York Times Company, 2007

Abstract: Sydney Gruson was a reporter, editor, and executive at The New York Times between 1944 and 1986. The Sydney Gruson papers document Gruson's tenure as Times senior vice president, executive vice president, and the vice chairman of the board of directors between 1974 and his retirement in 1986. These files consist of Gruson's correspondence with colleagues and friends about personal matters; letters and internal memoranda with his New York Times associates on both the newspaper and corporate sides, mostly concerning business issues and editorial decisions; and records regarding the acquisition and management of The New York Times Company subsidiary and affiliate companies, notably The Chattanooga Times, The International Herald Tribune, and US Magazine.

Access: Apply to Manuscripts and Archives Division for access at http://www.nypl.org/mssref.

Copyright information: Copyright for documents created by New York Times Company principals and staff has been transferred to The New York Public Library.

Preferred citation: New York Times Company records. Sydney Gruson papers, Manuscripts and Archives Division, The New York Public Library.

Custodial history: This collection was originally re-housed and organized in 1990 by The Times archives staff.

Processing note: The order and folder titles, which The Times archives staff imposed on the collection, have been maintained.

Creator history

Journalist, editor, and newspaper executive Sydney Gruson (1916-1998) had a long and influential career at The New York Times. Starting as a reporter in Europe during World War II, Gruson rose to the rank of executive vice president and was instrumental in expanding The Times' corporate holdings throughout the 1970s and 1980s.

Gruson was born in Dublin, Ireland, and as a young boy, emigrated with his family to Toronto, Canada. He worked as a writer for the Canadian Press Agency from 1932 until 1944, when he joined The New York Times as a war reporter based in London. For the next 20 years, Gruson covered affairs in Eastern Europe, Central America, and the Middle East as a foreign correspondent. Managing Editor Clifton Daniel appointed him chief of the London bureau in 1963, and from 1965 to 1966, Gruson was put in charge of the paper's international coverage as foreign editor. Next he was promoted to editor and chief executive officer of the international edition until that paper merged with The Washington Post's Parisbased paper to become The International Herald Tribune. Gruson left The Times briefly in 1968 to serve as associate publisher of Newsday, but was hired back as the special assistant to Times Publisher and President Arthur Ochs Sulzberger, in 1969. Over the next 17 years, Gruson was a close advisor and prominent spokesperson for Sulzberger and the paper. He played a key role as an intermediary between the corporate and news sides of the paper's operations, and advised the publisher on editorial matters and corporate development. He rose through several executive positions, from vice president (1970), to senior vice president (1972), to executive vice president (1973), and oversaw the company's affiliated properties. Gruson was an active proponent of diversifying The New York Times Company's properties, and was a driving force behind the purchase of several newspaper and magazine publications, as well as television and radio assets. Gruson was elected a member and vice chairman of the board of directors in 1979; he retired from The Times December 1986.

Gruson married journalist Flora Lewis in 1945 and married Marit Gentele in 1974. He died in Manhattan in 1998.

Pace, Eric. Sydney Gruson, 81, Correspondent, Editor and Executive for The New York Times, Dies. The New York Times, March 9, 1998.

Talese, Gay. The Kingdom and the Power. New York: Ivy Books, 1966.

Scope and content note

The Sydney Gruson papers document Gruson's tenure as a New York Times executive and vice chairman on the board of directors from the late 1970s until his retirement in 1986. Files contain personal correspondence with friends and colleagues, as well as Times-related letters, memoranda, notes, and financial reports, mainly dealing with Gruson's roles as deputy and spokesman for the publisher (Arthur Ochs Sulzberger) and as an intermediary between the news and editorial departments and the business side of the Times Company. Also present are communications with Gruson concerning his involvement with the company's acquisition of subsidiary and affiliate companies, such as The Chattanooga Times, the International Herald Tribune, and US Magazine, among others.

During the 1970s and 1980s, Gruson was one of Arthur Ochs Sulzberger's closest associates and many of Gruson's letters are on Sulzberger's behalf or were forwarded to Sulzberger for his approval. Gruson's role as the publisher's deputy is especially evident in the files for Sydney Schanberg, Accuracy in Media, Inc., and The Chattanooga Times. Other frequent correspondents whose letters pervade the collection include Editorial Page Editor Max Frankel, Executive Editor Abraham M. Rosenthal, and Managing Editor Arthur Gelb. Letters with Gruson's Times news associates cover topics such as editorial and

coverage decisions and personnel management. Also present are correspondence with the heads of many of The Times' affiliated companies. Another important aspect of Gruson's responsibilities was interacting with Times readers and fostering good relations with the outside world in general. Records that document this role include items in the Radio and Television Programs, Advertising Acceptability, and Op-Ed Page files, among others.

Papers related to Gruson's time as a foreign correspondent and editor (1948-1965) can be found in The New York Times Company records. Foreign Desk records, as well as in the papers of Publishers Arthur Hays Sulzberger, Orvile E. Dryfoos, and Arthur Ochs Sulzberger, and of Managing Editors Turner Catledge and Clifton Daniel, under whom he served.

The collection is divided into two series: I. People and II. Subjects. The People files consist of records pertaining to individuals, while the Subjects files contain items on specific topics, institutions, Times departments and newspaper sections, and geographic locations. Items germane to two or more people or subjects are often cross-referenced in the finding aid; documents related to specific issues are generally located in subject files rather than the people folders of those involved.

Arrangement

The New York Times Company records. Sydney Gruson papers are organized into the following series:

Series I: People, 1971-1987 Series II: Subjects, 1969-1993

Key terms

Subjects American newspapers -- New York (State) -- New York Newspaper publishing -- New York (State) -- New York

Names

Gruson, Sydney, 1916-1998 New York Times Company records Sulzberger, Arthur Ochs, 1926-2012

Special formats

Memorandums Photographs

Container list

Series I: People, 1971-1987 (2 boxes)

This series is made up of files that contain items to, from, or concerning various individuals. The bulk of the items in this series are personal in nature. Files contain Gruson's communications with New York Times staff members; with notable politicians, journalist, business figures, and individuals in the New York City performing arts and culture scene; and with former colleagues and friends from Gruson's days as a foreign correspondent. Also present are letters from educational and philanthropic institutions seeking financial or networking support. Of note is the Sydney Schanberg file, which includes letters from readers who were dismayed by the decision to discontinue Schanberg's column on New York City issues. Copies of Gruson's responses to these readers are included.

Files are arranged alphabetically by name. Entries without box and folder numbers crossreference related material in other files. These files do not necessarily collect every letter, memorandum, or document related to the individual; subject files should also be consulted.

- b.1 f.1 Abram, Morris B., 1980
- b.1 f.2 Adler, Larry, 1986
- b.1 f.3 Anderson, David C., 1981
- b.1 f.4 Andree, Herbert, 1982
- b.1 f.5 Apfel, Robert C., 1982
- b.1 f.6 Apple, R.W., Jr. (Johnny), 1980-1984
- b.1 f.7 Arski, Stefan, 1984-1985
- b.1 f.8 Bacall, Lauren (Betty), 1979, 1984
- b.1 f.9 Baker, Russell, 1982-1983
- b.1 f.10 Bancroft, Harding F., 1982-1983 Beatty, J. Guy, Jr. (See: *Chattanooga Times*)
- b.1 f.11 Berezowski, Maksymilian, 1981
- b.1 f.12 Berlin, Irving, 1986
- b.1 f.13 Bernstein, Leonard, 1978-1979 Binder, David (See: Komaretsky, Mirjana) Bingham, Barry, Sr. (See: *Louisville Courier-Journal*)
- b.1 f.14 Bingham, Barry, Sr. (Mr. and Mrs.), 1981-1984
- b.1 f.15 Bishow, Howard, 1983
- b.1 f.16 Blair, William M., 1984 Bonner, Raymond (See: Accuracy in Media, Inc.)
- b.1 f.17 Brana, Paul, 1982
- b.1 f.18 Brody, Jane, 1984
- b.1 f.19 Buchwald, Art, 1982
- b.1 f.20 Buckley, Thomas A., 1982 Buckley, William F., Jr. (See: *National Review*)
- b.1 f.21 Bush, George H.W. (Vice President), 1984
- b.1 f.22 Bryne, Catherine, 1981
- b.1 f.23 Carr, Susan L. (Gruson's secretary)

- b.1 f.24 Catledge, Turner (Mrs.) (Abby), 1984-1985
- b.1 f.25 Chasins, Abram, 1983
- b.1 f.26 Claiborne, Craig, 1980-1984 (See also: Radio and Television Programs)
- b.1 f.27 Cohen, Daniel Hays, 1982-1983
- b.1 f.28 Cohen, Richard N., 1983
- b.1 f.29 Curtis, Charlotte, 1986 (See also: Op-Ed Page)
- b.1 f.30 Curtiss, Thomas, 1977
- b.1 f.31 Cusick, Edla (Missy), 1983 See also: House Organ: *Times* Company Report
- b.1 f.32 Daniel, E. Clifton, Jr., 1981-1986
- b.1 f.33 Dill, Barbara, 1983-1984
- b.1 f.34 Dionne, E.J., 1984
- b.1 f.35 Donovan, Carrie, 1981
 - Duke, Angier Biddle (Mrs.) (Robin Chandler Duke) (See: Abortion)
- b.1 f.36 Fellows, Lawrence, 1985 Foisie, Philip (See: Washington Post)
- b.1 f.37 Frankel, Max, 1977-1983 See also: Editorial Board; Editorial Policy (General); Middle East; Op-Ed Page
- b.1 f.38 Freedman, Alix M., 1981
- b.1 f.39 Garrett, Guy, 1980, 1984
- b.1 f.40 Gelb, Arthur (Mrs.) (Barbara), 1983
- b.1 f.41 Gelb, Peter, 1982
- b.1 f.42 Gelb, Richard L., 1982-1984 Gerth, Jeffrey H. (See: Accuracy in Media, Inc.)
- b.1 f.43 Gilbert, Leslie, 1983
- b.1 f.44 Golden, Michael, 1982, 1985 (See also: *Chattanooga Times*)
- b.1 f.45 Goldstein, Nathan W., 1986
- b.1 f.46 Gombault, Charles, 1971
- b.1 f.47 Gorham, David L., 1984
 - Graham, Katharine See: International Herald Tribune; Sulzberger, Arthur Ochs
 - Greenfield, James L. (See: *Financial Times* (London))
- b.1 f.48 Gruson, Lindsey, 1982
- b.1 f.49 Halberstam, David, 1986
- b.1 f.50 Hammer, Armand (Dr.)
- b.1 f.51 Handelman, Benjamin See also: Affiliated Companies; New York Times Regional Newspaper Group

Harbert, Edward W., II See: Elections; Radio and Television Programs

Hare, Alan V. (See: Financial Times (London))

- b.1 f.52 Hargrove, Charles, 1983
- b.1 f.53 Harrison, John R., 1981-1985
- b.1 f.54 Hart, Gary (Sen.), 1983-1986
- b.1 f.55 Hauck, Lawrence, 1984
- b.1 f.56 Heffner, Richard D., 1980-1986
- b.1 f.57 Heiskell, Andrew (Mrs.) (Marian Sulzberger Heiskell), 1981-1984 Of interest: her poem about women on a corporate board of directors
- b.1 f.58 Hoffman, Michael L., 1984
- b.1 f.59 Hoge, Warren, 1979-1980
- b.1 f.60 Holmberg, A. William, Jr. (Mr. and Mrs.) (Ruth Sulzberger Holmberg) (See also: *Chattanooga Times*)
- b.1 f.61 Huxtable, Ada Louise, 1981, 1986 Irvine, Reed (See: Accuracy in Media, Inc.)
- b.1 f.62 Javits, Jacob K. (Sen.), 1981 Kahn, Irving (See: New York Times Cable TV)
- b.1 f.63 Kamm, Henry, 1984-1985
- b.1 f.64 Katzander, Barbara Adler (Mrs.), 1982
- b.1 f.65 Kaufman, Michael T., 1987
- b.1 f.66 Kellen, Konrad, 1984
- b.1 f.67 Kennedy, Ludovic, 1985
- b.1 f.68 Keyserling, Billy, 1983
- b.1 f.69 Kleiman, Robert, 1984-1985
- b.1 f.70 Kollek, Theodore (Mayor), 1977
- b.1 f.71 Komaretsky, Mirjana, 1982-1984
- b.1 f.72 Kosinski, Jerzy, 1982
- b.1 f.73 Kovach, William, 1983
- b.1 f.74 Lall, Arthur, 1984
 - Landsburg, Alan (See: Radio and Television Programs)
 - Lee, John M. (See: Financial Times (London))
- b.1 f.75 Levinson, Budd (Mr. and Mrs.) (Judith Sulzberger Levinson), 1979-1983
- b.1 f.76 Lewis, Anthony (See: Middle East)
- b.1 f.77 Lewis, Flora, 1976, 1981, 1983 Of interest: a letter about the reorganization of the Paris Bureau (1976)
- b.1 f.78 Lewis, Russell T., 1983
- b.1 f.79 Lindsey, John V., 1984

b.1 f.80	Linker, Erich, 1986
	Lipper, Arthur III (See: Venture Magazine)
	Lipscomb, Thomas H. (See: Times Books, Inc.)
b.1 f.81	Lusinchi, Victor, 1979-1985
b.1 f.82	Mahoney, David J., 1982
b.1 f.83	Malcolm, Andrew H., 1982
b.1 f.84	Manheim, Paul E., 1979-1983
b.2 f.1	Mattson, Walter E., 1971, 1981
	May, William F. (See: New York University)
b.2 f.2	McDonald, Roy, 1985-1986
b.2 f.3	McIlwain, William F., 1982
b.2 f.4	McNamara, Robert S., 1983
b.2 f.5	Miller, William J., 1983-1984
	Morris, Bernardine (See: Staff: Outside Activities)
b.2 f.6	Moynihan, Daniel Patrick (Mrs.) (Elizabeth B. Moynihan), 1981
b.2 f.7	Navrozov, Lev, 1980, 1986
b.2 f.8	Naylor, Thomas H. (Prof.), 1982-1984
	Neely, Paul See: <i>Chattanooga Times</i> ; Editorial Policy
b.2 f.9	Nickerson, Jane, 1973
b.2 f.10	Nixon, Richard M. (Pres.), 1982
b.2 f.11	Noble, Anne R., 1983
b.2 f.12	Nouri, Edmond J., 1985
b.2 f.13	Ofusa, Junnosuke, 1981
	Paley, William S. (See: International Herald Tribune)
b.2 f.14	Parker, Jerry, 1984
b.2 f.15	Peck, Seymour, 1985
b.2 f.16	Pomfret, John D., 1982-1984
b.2 f.17	Primis, Lance R., 1986
b.2 f.18	Reagan, Nancy, 1986
b.2 f.19	Reid, Escott, 1983
	Reid, Ogden Rogers (See: International Herald Tribune)
b.2 f.20	Riding, Alan, 1981
b.2 f.21	Reis, Henry, 1985
b.2 f.22	Rivkin, Lois, 1986
b.2 f.23	Robertson, Nan, 1981-1983
b.2 f.24	Rosenthal, Jack, 1982

- b.2 f.25 Rotter, Clara, 1982-1984
- b.2 f.26 Rudin, Lewis, 1983
- b.2 f.27 Ryan, Michael E., 1980-1983
- b.2 f.28 Ryan, Philip W., 1984
- b.2 f.29 Safire, William, 1984
- b.2 f.30 Salisbury, Harrison E., 1980
- b.2 f.31 Schanberg, Sydney H., 1985 Files concerning *The Times*' decision to discontinue Schanberg's column on issues concerning New York City, including correspondence with Schanberg and readers' mail, mostly negative, reacting to the decision. See also: Accuracy in Media, Inc.
- b.2 f.32 Schumach, Murry, 1982
- b.2 f.33 Schwartz, Harry (Prof.), 1984-1986
- b.2 f.34 Scott Stokes, Henry, 1982-1985 (See also: Ofusa, Junnosuke)
- b.2 f.35 Scranton, William W., 1983, 1986
 - Semple, Robert B., Jr. (See: Comic Strips; Op-Ed Page)
- b.2 f.36 Shatraw, Kay, 1982
- b.2 f.37 Shenker, Israel, 1980
- b.2 f.38 Silk, Leonard, 1984
- b.2 f.39 Silverstein, Louis, 1980, 1984
- b.2 f.40 Sims, Louise (Formerly Mrs. James W. Ault), 1981
- b.2 f.41 Sitton, Claude, 1980-1981
 - Smith, Hedrick (See: Radio and Television Programs)
- b.2 f.42 Smith, Liz, 1983
 - Smith, Robert P. (See: Advertising Acceptability)
- b.2 f.43 Smith, Walter ("Red"), 1982
- b.2 f.44 Spielvogel, Carl, 1984
- b.2 f.45 Stanton, Jack, 1981
- b.2 f.46 Sterba, James, 1985
- b.2 f.47 Stern, Harry, 1984
- b.2 f.48 Stock, Robert W., 1980
 - Stockton, William (See: Radio and Television Programs)
- b.2 f.49 Straight, Michael, 1983
- b.2 f.50 Strauss, Michael, 1982
- b.2 f.51 Stuck, Hans, 1972-1973
- b.2 f.52 Sulzberger, Arthur Ochs, Jr., 1984
- b.2 f.53 Sulzberger, Cynthia, 1984

b.2 f.54	Sulzberger, Cyrus L., 1980-1986 Primarily correspondence about Cyrus L. Sulzberger's pension, supplementary income, and other financial matters, as well as about his articles and books
b.2 f.55	Sulzberger, Iphigene, 1981-1985
	Summerlin, Sam (See: Radio and Television Programs)
b.2 f.56	Szulc, Taddeusz, 1982
	Teller, Edward R. (Dr.) (See: Accuracy in Media, Inc.)
	Thayer, Walter N. See: International Herald Tribune; Vocational Foundation
	Thurm, David A. (See: Radio and Television Programs)
b.2 f.57	Tjerk, Peter Poulsen, 1983
b.2 f.58	Topping, Seymour, 1974
	Trudeau, Gary (See: Comic Strips)
	Truchman, Barbara W. (See: Kellen, Konrad)
b.2 f.59	Vance, Cyrus R., 1986
	Wade, Nicholas (See: Editorial Board)
b.2 f.60	Wagner, Robert F., 1982
b.2 f.61	Walls, Martha Ann, 1981
b.2 f.62	Weidenfeld, George (Lord), 1983
	Weir, David (See: Kosinski, Jerzy)
b.2 f.63	Welles, Benjamin, 1980-1985 Correspondence with and about his daughter Merida Welles is included
	Westfeldt, Wallace (See: Radio and Television Programs)
b.3 f.1	Whatmore, Marvin C., 1981
	Whitman, Alden (See: Reprint Permissions)
b.3 f.2	Whitney, Craig R., 1982
b.3 f.3	Wicker, Tom, 1978-1983 (See also: Outside Activities)
b.3 f.4	Weil-Berggren, Norma, 1980
b.3 f.5	Wilkins, Roger (See: Op-Ed Page)
b.3 f.6	Zohn, Arnold, 1982 (See also: Times Books, Inc.)

Series II: Subjects, 1969-1993 (6 boxes)

This series is made up of alphabetical subject files that are organized (and titled) by topical keywords, institution names, *Times* departments and newspaper sections, and geographic locations. These files are comprised of correspondence with *Times* staff members and Publisher Arthur Ochs Sulzberger concerning personnel management, editorial decisions, and business decisions, and with *Times* affiliates and partners concerning operations. Also present are reports on the finances, revenue, and market share of various publications and broadcast properties around the world.

The most substantial files are those for *The Chattanooga Times*, which consist of letters, memoranda, legal documents, and reports about that paper's financial and labor problems. Also extensive are the Radio and Television Programs files, which contain records documenting the efforts of The Times Syndication Sales Corporation, lead by Sam Summerlin and Ted Harbert, to create television programs for broadcast and home video based on content gathered by *The Times'* news staff. As the executive in charge of the company's broader diversification plans, Gruson supervised the broadcast expansion effort. Present are correspondence, memoranda, and reports related to developing television and radio programs, including program suggestions by and agreements with television production companies, responses from News Department editors, and Gruson's notes and replies to requests.

Files are arranged alphabetically by file title. Entries without box and folder numbers crossreference related material in other files.

- b.3 f.7 Abitibi-Price, Inc., 1984
- b.3 f.8 Abortion, 1981
- b.3 f.9-10 Accuracy in Media, Inc. (AIM), 1980-1986

Includes correspondence with AIM chairman Reed Irvine and others about AIM's complaints of bias and inaccuracy in *The Times* reports, primarily concerning Raymond Bonner's reports from El Salvador, Sydney Schanberg's reports on Cambodia and the film *The Killing Fields*, and Jeff Gerth's report on Dr. Edward Teller

Acquisition of Other Newspapers

See: London Sunday Times; Louisville Courier-Journal; New York Times Regional Newspaper Group

b.3 f.11 Advertising, 1975, 1982-1983 (See also: Op-Ed Page)

b.3 f.12 Advertising Acceptability, 1981-1986 Includes correspondence and records about *The Times*' policies on accepting advertisements, standards of acceptability, and readers' complaints about specific ads

b.3 f.13 Affiliated Companies, 1972-1977

Memoranda and reports on Times Company affiliates and subsidiaries as a whole, especially their finances, and on the search for Gruson's successor as the director of affiliates. See also: Family Circle; New York Times Cable TV; New York Times News Service; New York Times Regional Newspaper Group

American Broadcasting Company (See: Radio and Television Programs)

b.3 f.14 American Newspaper Publishers Association, 1985

- b.3 f.15 Anniversaries, 1983-1984 Notes on Gruson's wedding anniversary and his 40th anniversary with *The Times*
- b.3 f.16 Art News and Criticism, 1980-1983
- b.3 f.17 Articles and Books about The New York Times, 1981-1985 (Clippings, notes, and letters)
- b.3 f.18 Asahi Shimbun, 1970-1973
- b.3 f.19 Austria, 1985
- b.3 f.20 Biography (of Gruson), 1993
- b.4 f.1 Brazil, 1981, 1985
 - Cambodia (See: Accuracy in Media, Inc.)
- b.4 f.2 Carnegie Hall, 1981-1985 Cartoons and Caricatures (See: Op-Ed Page)
- b.4 f.3 Central Intelligence Agency (C.I.A.), 1983 Letter about Gruson's F.O.I.A. request to the C.I.A. for files mentioning him
- b.4 f.4 Charitable Contributions, 1976-1985

Chattanooga News-Free Press (See: Chattanooga Times)

Chattanooga Publishing, Co. (See: Chattanooga Times)

- b.4 f.5-9 *Chattanooga Times*, 1978-1986 Letters, memoranda, reports, and legal documents about *The Chattanooga Times*' financial problems; the resumption of efforts for a joint operating agreement with *The Chattanooga News-Free Press*; and other financial, editorial, and labor problems.
 - b.5 f.1 Circulation (Delivery of the *New York Times*), 1980-1983 Columns and Columnists

See: Op-Ed Page; Safire, William; Schamberg, Sydney H.; Wicker, Tom

- b.5 f.2 Comic Strips, 1982 Robert Semple's memorandum about Gary Trudeau's offer of "Doonesbury" to *The Times*; Gruson's note declining the offer
- b.5 f.3 Communications Excellence to Black Audiences (CEBA), 1983-1984
- b.5 f.4 Dance Theatre of Harlem, 1984
- b.5 f.5 Donohue Malbaie Company, 1981
- b.5 f.6 Drawing Center, 1985
- b.5 f.7 Editorial Board, 1980-1984
- b.5 f.8 Editorial Policy (General), 1983-1985
- b.5 f.9 Editorial Policy: Elections, 1982 Tim Horan's letter urging *The Times* to officially endorse specific political candidates
- b.5 f.10 Education News, 1982 El Salvador (See: Accuracy in Media, Inc.)
- b.5 f.11 Elections, 1982 Correspondence about campaign contributions. See also: Editorial Policy: Elections
- b.5 f.12 Electronic Newspaper: Outside Projects, 1974 Letters and memorandum about the BBC's Ceefax, a teletext information service

- b.5 f.13 Employee Charity Drives, 1982
- b.5 f.14 Employee Safety and Plant Protection, 1985
- b.5 f.15 Errors, Complaints, and Corrections, 1982-1986 (See also: Accuracy in Media, Inc.)
- b.5 f.16 Esquire, 1984
- b.5 f.17 Family Circle Magazine, 1983-1985
- b.5 f.18 Finances, Personal, 1976-1983
- b.5 f.19 Financial News, 1982-1983 (See also: Financial Times (London))
- b.5 f.20 *Financial Times* (London), 1982-1983 Letters and memoranda about diverse proposals for cooperation with *The New York Times*
- b.5 f.21 Forman School, 1985 Freedom of Information Requests (See: Central Intelligence Agency)
- b.5 f.22 Golf, 1978-1984 Correspondence about *The Times'* coverage of golf tournaments and about events sponsored by *The Times* or *Golf Digest*
- b.5 f.23 Great Britain, 1981-1984
- b.5 f.24 Hampshire College, 1980-1985
- b.5 f.25 Health, Personal, 1981 Helionetics, Inc. (See: Accuracy in Media, Inc.)
- b.5 f.26 *Hendersonville Times-News*, 1974-1976 Honorary Degrees (See: Ohio University)
- b.5 f.27 House Organs: Times Company Report, 1983
- b.5 f.28 Hundred Neediest Cases, 1980
 - Incentive Compensation (See: Staff: Executive Compensation)
- b.5 f.29 International Center in New York, 1982, 1985 International Edition (See: United Press International)
- b.5 f.30 *International Herald Tribune* (IHT), 1975, 1982-1988 Of interest: reports by Gruson on negotiations for Whitney Communications' share of the IHT; William Paley's effort to become an IHT director and board chairman; IHT plans for extending circulation in the United States and to develop television programs
- b.5 f.31 International Press Institute, 1983
- b.5 f.32 Interviews, 1981
 - Israel (See: Middle East)
- b.5 f.33 Japan, 1981
 - Jews and Judaism (See: Staff (General))
- b.5 f.34 John F. Kennedy Center for the Performing Arts, 1979 (See also: Berlin, Irving)
- b.5 f.35 Labor Relations: Guild, 1980-1981 (Affiliated Companies)
- b.5 f.36 Labor Relations: Strikes, 1978
- b.5 f.37 Legal Matters, 1980

- b.5 f.38 Letters to the Editor, 1979-1983
- b.5 f.39 Logotype, 1976
- b.5 f.40 London Sunday Times, 1979 Correspondence about a proposal that *The New York Times* acquire the *Sunday Times*, *The Times of London*, and its supplements

London Times (See: London Sunday Times)

- b.5 f.41 *Louisville Courier-Journal*, 1986 Correspondence with Elie Abel about Alex Jones's article on the Binghams and about *The Times'* possible acquisition of the *Courier-Journal*
- b.6 f.1 Management Meetings, 1971
- b.6 f.2 Metropolitan Museum of Art, 1984
- b.6 f.3 Mexico, 1982, 1984 Invitations to Mexican presidential inaugurals
- b.6 f.4 Microfilming Corporation of America, 1972
- b.6 f.5 Middle East, 1980-1983 Correspondence with Anthony Lewis, Max Frankel, and various readers about the Arab-Israeli conflict
- b.6 f.6 Miscellaneous Letters and Papers, 1972-1985
- b.6 f.7 Montefiore Medical Center, 1984
- b.6 f.8 National Edition, 1981-1984
- b.6 f.9 National Review, 1984
- b.6 f.10 New York Times Cable TV, 1980, 1983 Correspondence about its acquisition from Irving Kahn
- b.6 f.11 New York Times Foundation, 1984-1985
- b.6 f.12 New York Times Information Bank, 1983 Memorandum about the increasing usage of the information bank by the News Department
- b.6 f.13 *New York Times Magazine*, 1981 See also: Kellen, Konrad; World of New York
- b.6 f.14 New York Times News Service, 1976-1985
- b.6 f.15 New York Times Regional Newspaper Group, 1971-1985 Correspondence, mostly with Jack Harrison, about the group's finances, operations, personnel, and administrative matters; about acquisitions of other newspapers; about editorial policies; about Gruson's visits to several newspaper companies; about the publisher's and editor's visits to New York

New York Times Syndication Sales Corporation See: New York Times News Service; Radio and Television Programs

- b.6 f.16 New York University, 1981-1983
- b.6 f.17 News Department, 1969, 1982, 1985 Of interest: a reader's suggestion that the editor of each section be identified, with Gruson's reply

Newspaper Guild See: Affiliated Companies; Labor Relations: Guild

b.6 f.18	Newspapers (General) Gruson's speeches about the future of newspapers to the Institute of Newspaper Controllers and Finance Officers (1982), and to the Canadian Press (1981)
	Newspapers: Failing Newspapers Act (See: Chattanooga Times)
	Newsprint (See: Waste)
b.6 f.19	Obituaries (News), 1980 (See also: Reprint Permissions)
b.6 f.20	Ohio University Correspondence about the award of an honorary degree to Gruson; photographs; draft and final text of his commencement address
b.6 f.21	Olympic Games, 1984
	Ombudsman (See: Washington Post)
b.6 f.22	Op-Ed Page, 1976-1986 Letters and memoranda about the columnists and editorial staff, Max Frankel's plan to give more space to outside contributors; about the political orientation of some contributors; about <i>The</i> <i>Times</i> ' policy of having an advertisement on the Op-Ed Page
	Palestine (See: Middle East)
	Paris Bureau (See: Lewis, Flora)
b.6 f.23	Pictures of Gruson (Formal and candid photographic portraits)
b.6 f.24	Production Technology: Quality Control, 1982-1986 Complaints about poor printing and Gruson's replies
b.6 f.25	Public Relations News, 1985
b.6 f.26-28	Radio and Television Programs, 1976, 1981-1986 Of interest: guidelines for developing television projects for <i>The Times</i> (1983); reports on a television program entitled "Search" based on <i>The Times'</i> science reporting (1983)
b.7 f.1-3	Radio and Television Programs, 1976, 1981-1986
	Recycling Programs (See: Waste)
b.7 f.4	Reprint Permissions, 1981 (See also: Claiborne, Craig)
b.7 f.5	Restaurant Reviews, 1983, 1986
b.7 f.6-8	Retirement, 1986-1987 Correspondence and clippings related to Gruson's retirement from <i>The Times</i> and activities after his retirement
b.7 f.9	Review of the Week, 1971-1973
b.7 f.10	Science Times, 1980 (See also: Radio and Television Programs)
b.7 f.11	Sigma Delta Chi, 1982
	Speeches by Gruson See: New York University; Newspapers (General); Ohio University
	Sports News (See: Golf; Olympic Games)
	Staff
b.7 f.12	General, 1986 A letter from a concerned reader about the fact that many of <i>The Times</i> ' senior editors are Jewish and Gruson's reply

	Series II: Subjects, 1969-1993 (cont.) Staff (cont.)
b.7 f.13	Executive Compensation, 1982
b.7 f.14	Executive Succession, 1976
b.7 f.15	Outside Activities
	Strikes (See: Labor Relations: Strikes)
b.7 f.16	Style, 1982, 1985
	Subscriptions (See: International Center in New York)
	Subsidiaries (See: Affiliated Companies)
	Target Graphics, Inc. (See: Chattanooga Times)
b.7 f.17	Tennis, 1980, 1983
b.7 f.18	Theater, 1979-1984
b.7 f.19	Times Books, Inc., 1980-1982
	Times Printing Company (See: Chattanooga Times)
	Tokyo Bureau (See: Ofusa, Junnosuke)
b.7 f.20	Trips, 1979-1981 Correspondence about Gruson's trip to England, Egypt, Israel, and France (1979), and to Japan, Hong Kong, and China (1981)
b.8 f.1	United Nations Association of the United States of America, 1986
b.8 f.2	United Press International, 1970
b.8 f.3	US Magazine, 1976-1979 Of interest: Gruson's comprehensive report making the case for <i>The Times</i> to purchase the magazine
b.8 f.4	Venture Magazine, 1982
b.8 f.5	Vocational Foundation, 1981-1983
	Warner-Amex Cable Communications Company (See: Radio and Television Programs)
	Warner Communications, Inc. (See: Radio and Television Programs)
b.8 f.6	Washington Post Of interest: a letter by Philip Foisie on <i>The Post's</i> ombudsman service
b.8 f.7	Waste, 1980-1981
b.8 f.8	Wilmington Star News, 1974-1976
	Whitney Communications, Inc. (See: International Herald Tribune)
b.8 f.9	World of New York Suppliment, 1984
h8 f10	World Policy Institute 1984

b.8 f.10 World Policy Institute, 1984