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**NYPIRG Straphangers Campaign Records  
1962-2007  
MssCol 6147**

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April 2009**

**This version produced September 2010**

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## Summary

- Main entry:** NYPIRG Straphangers Campaign
- Title:** NYPIRG Straphangers Campaign Records, 1962-2007 (bulk 1979-2006)
- Size:** 29.5 linear feet (58 boxes), 263.5 MB of electronic records
- Source:** Donated by NYPIRG Straphangers Campaign in 2004. Additional material donated in 2007.
- Abstract:** The New York Public Interest Research Group Straphangers Campaign was founded in 1979 to lobby for the repair and improvement of New York City's subway and bus services. It has played a vital role in the rehabilitation of public transportation in New York City. The Campaign Records contain correspondence with public officials, funders and other transit activists; memos; press releases; published "State Of The Subways" and other reports; public hearing transcripts; notes; clippings; flyers, posters and banners; electronic records; an audio recording; and photographs.
- Access:** Apply for access at [nypl.org/mssref](http://nypl.org/mssref).
- Copyright information:** Intellectual property rights to the material in these records created by NYPIRG Straphangers Campaign or its employees were donated to The New York Public Library.
- Preferred citation:** NYPIRG Straphangers Campaign Records, Manuscripts and Archives Division, The New York Public Library.
- Special formats** Banners, electronic records, flyers, photographs, posters, sound recordings.

## Historical note

The New York Public Interest Research Group (NYPIRG), the state's largest student-directed consumer, environmental and government reform organization, founded the Straphangers Campaign in 1979. One of NYPIRG's organizers, Marilyn Ondrasik, had been leading the fight for several years against savings banks that were drawing "red lines" around poor and minority communities, refusing to fund loans and mortgages in those areas. After some success in that battle, she turned her attention to one of the biggest problems in New York City at the end of the 1970s: the dilapidated and dangerous conditions of the city's subway system.

By 1979, after decades of public disinvestment and the city financial crisis, New York's subway had become unreliable, decrepit and hazardous. Service was slow and erratic, graffiti covered every car and station, transit fires and derailments hit record levels, and crime plagued the system. Ridership plummeted to the lowest level in 80 years and businesses cited poor transit as a leading reason for moving out of New York. The Metropolitan Transit Authority (MTA) faced large operating deficits, and fares seemed to go up on a regular basis, with quality of service continually falling. The system had become a symbol of the decline of the city itself and a metaphor for waste and inefficiency. Ondrasik and NYPIRG also saw it as proof that the city was not caring for its least powerful citizens and those that most depended on public transportation: the working poor, the lower middle class, minorities and senior citizens.

Ondrasik's track record with bank redlining helped her secure private foundation funding, and the Campaign began its inaugural project, the first of its trademark subway surveys. It sent out dozens of volunteers to rate the system on a variety of measures, such as conditions of subway cars, lighting, presence of readable maps, announcements, and length of trip. The Campaign produced the first study to declare which were the best and worst subway lines, information which the MTA knew but had never made public. Ever since, the Campaign's annual "State Of The Subways" reports have garnered publicity with each publication and have spurred the public to demand, and the state, city and MTA to provide, more funding, better conditions and better service. In addition to the general surveys, the Campaign later introduced separate reports on quality of subway announcements, car cleanliness (the "Subway Shmutz" reports), subway payphones and station ratings. In the 1990s the Campaign began issuing reports on the city's buses, focusing particularly on their slowness, as well as the competition they faced from private van lines.

After studying the transit system and announcing the results, the Campaign's other general tactic was organizing riders to speak out on behalf of the subway. The first major example of this was the "Transit Speakout" in the spring of 1980, when 1000 riders attended a meeting with the then-head of the MTA, Richard Ravitch, and representatives of the mayor and governor. The spectacle of a throng of angry transit riders venting at public officials was front-page news and helped prompt the city and state to fund the first of a series of 5-year Capital Funding Programs to repair and revitalize the subway and buses. These Capital Plans pumped over \$50 billion into the transit system over three decades, paying for track and signal repair, subway car cleaners, new subway cars and buses, rehabilitated stations and improved service. Each round of Capital Funding required activism and public and media outreach, not only to insure passage of the plans but also to push for particular spending priorities.

The Campaign also aimed to educate the riding public as well as prompt it to demand action. It communicated directly with riders by handing out flyers in the subway and recruiting volunteers there. As with other NYPIRG initiatives, the Campaign also recruited volunteers in the city colleges and universities. It cultivated media contacts and used its published reports and surveys as publicity machines to both inform the public and pressure the MTA and lawmakers. Its overall goal has been to encourage and inspire the public to hold its government officials accountable for restoring and maintaining a functioning transportation network while holding down fares.

The results of the Campaign's activism have been dramatic. By the late 1990s, trains were nearly ten times more reliable and ridership had risen to levels not seen since the 1950s. Transit crime, fires and

derailments had all been greatly reduced. Two of the longest unfulfilled goals in the Campaign's history were finally achieved between 1993 and 1998, when the transit system installed automatic fare collection (the Metrocard) and instituted free transfers between subways and buses, as well as daily, weekly and monthly discount passes.

Other fruits of the Campaign's efforts have been the creation of independent transit safety and management monitors; the defeat of the Westway superhighway project and the "trade-in" of \$1.4 billion of Westway funds for transit use; the reconstruction of the Franklin Avenue Shuttle in Brooklyn; the passage of laws that allow the public to speak at meetings of the MTA board of directors; the defeat of plans to tear down subway newsstands and bar subway musicians and performers; the rescue of the New York City Transit Museum; and the defeat of the plan to build a stadium over the Hudson train yards.

Marilyn Ondrasik departed the Campaign by the end of 1981, after which the Campaign was led by Gene Russianoff, who joined NYPIRG as Staff Attorney in 1980 (a job he still held as of 2009), and Joseph Rappaport, who held the title of Coordinator and worked for the Campaign from the early 1980s until the end of the 1990s. Russianoff continues to be a driving force behind the Campaign and is often its public face at press conferences and city council hearings.

## Scope and content note

The NYPIRG Straphangers Campaign Records consist of correspondence; press releases; memos; clippings; transcripts of public testimony; Straphangers Campaign reports and surveys; MTA reports and other publications; flyers; posters; banners; publicity material; an audio recording; and electronic records. Correspondence, public testimony, press releases and memos comprise the bulk of the collection.

The Records are arranged in five series. The first four series of the Records consist of file sets created by employees of the Campaign. The last consists of records that were unorganized, but all of which came from the office of Gene Russianoff, Staff Attorney at NYPIRG since 1980. Series I and II were compiled by unknown creators. Series I, Early Files, documents nearly the first decade of the Campaign's existence and covers topics such as subway mechanical safety, MTA management and finances, and the early history of the Straphangers Campaign. Series II is a chronological file of correspondence, press releases and public hearing testimony covering the years 1989-1995. All of its content is duplicated elsewhere in the collection.

Series III, Martin Brennan Files, was created by the NYPIRG Organizing Director and documents both Straphangers Campaign and general NYPIRG matters, including MTA federal funding, subway advertising, the MTA board, internal Straphangers Campaign papers, campaign finance reform and NYPIRG student training.

Series IV, Joseph Rappaport Files, was compiled by the Straphangers Campaign Coordinator from the 1980s to the late 1990s. Its largest portion is devoted to subway issues, including documentation of the subway surveys and issues regarding particular lines and stations. It also contains content on bus issues, automatic fare collection, subway newsstands and Campaign protest events.

Series V, Gene Russianoff Files, comprise six subseries: Transit Funding, Projects and Issues, the Metropolitan Transit Authority, Internal Files, Publications and Surveys, and NYPIRG files (non-Straphangers Campaign).

Subseries A., Transit Funding, documents discussion and activity regarding the five-year Capital Funding Plans, fare issues and tax law. It includes correspondence, public hearing testimony, flyers, posters and banners. Issues surrounding the Capital Funding Plans and transit fares make up the largest portions of this series. Other topics include the annual MTA operating budget, federal funding and transportation bond acts.

Subseries B, Projects And Issues, is the largest series in the Records. It covers a plethora of subway, bus and general transportation matters. The largest components of the series document subway line and station issues; bus issues; MTA performance and service; transit safety and security; and West Side highway development during and after the demise of the Westway project. Other topics include car and traffic policy, airport rail links, free speech in the subways and the proposed West Side stadium.

Subseries C, Metropolitan Transportation Authority, consists mostly of correspondence with MTA officials. Key topics covered include the lawsuit over the renovation of the Authority's headquarters at 2 Broadway, the MTA board, and the Inspector General's office.

Subseries D, Internal Files, contains correspondence and memos between Campaign employees, grant applications, clippings, and citizen complaint letters to the MTA. It documents the operation, strategy, funding and history of the organization, as well as the coalitions it formed with other transit activist groups. The fundraising papers make up the largest portion of this series. They shed much light on the planning and execution of several Campaign projects.

Subseries E, Publications And Surveys, contains the "State Of The Subways" and other subway and bus reports put out by the Campaign, with associated press releases, correspondence and some data collection papers. It also has some NYPIRG, non-Straphangers Campaign publications.

As Staff Attorney of NYPIRG, Gene Russianoff divided his time between Straphangers Campaign business and general NYPIRG projects. His work on general NYPIRG matters is gathered in Subseries F, NYPIRG (non-Straphangers Campaign). Among the topics covered are NYPIRG's role in lobbying the New York City Charter Reform Commission; campaign finance reform; government ethics; and environmental issues, including the fight against the Brooklyn Navy Yard garbage incinerator. It also contains internal NYPIRG papers, mostly about staff conferences and student training.

## **Arrangement note**

The NYPIRG Straphangers Campaign Records are organized in the following series:

- Series I. Early Files, 1974-1987
- Series II. Chronological Files, 1989-1995
- Series III. Martin Brennan Files, 1985-1994 and undated
- Series IV. Joseph Rappaport Files, 1962-1991 and undated
- Series V. Gene Russianoff Files, 1969-2007

## **Processing note**

NYPIRG Straphangers Campaign's donated 3752 files totaling 263.5 MB of electronic records on three CDs in addition to the paper records. Electronic records were rearranged to mirror the organization of the paper records and are described where appropriate within the finding aid. All of these files were converted to pdf files and compiled (at the archival file level) into pdf portfolios for access to researchers; the original formatting of the files was preserved when possible.

Each portfolio contains a listing of the individual files it contains. The index includes each file's creation date and the original directory it was in when the files arrived at the Library. The names of the original files have been used without modification as the names of the individual pdfs within the portfolios. Contact division staff for additional information regarding original file formats and directory structure.

All portfolios are password protected. You will need to register with the New York Public Library's Manuscripts and Archives Division in order to obtain the password. The Manuscripts and Archives Division's web registration can be found at: <http://www.nypl.org/mssref>. Please feel free to contact the Manuscripts and Archives Division with any further questions through our registration form.

## Series descriptions and container list

Box    Fol

### Series I. Early Files, 1974-1987

4 boxes

This series documents roughly the first decade of the Campaign's existence. Its compiler is unknown. It consists of internal and external correspondence, press releases, flyers, notes and photographs. Most of the topics covered within it can be found in other series as well; see notes in the box list for references to other portions of the collection. Topics that receive significant coverage include transit fares and MTA finances, MTA management, crime and police issues, and safety issues, particularly the fire hazards of PVC piping in subway tunnels. The papers also document the origins of the MTA's Office of the Inspector General. The Campaign's earliest press releases and correspondence, dating from shortly after the Campaign's founding in 1979, are in box 2, folder 4. Papers in this series dating from before the founding of the Campaign are of unknown origin.

- |   |      |   |
|---|------|---|
| 1 | 1    | Automatic Fare Collection, 1980-1985<br>See also box 7, folders 10-11, box 12, folders 1-3 and boxes 21-22.   |
|   | 2    | Air Conditioning, 1981-1984   |
|   | 3    | Annunciators, 1981 (Regarding subway station advertising.)  |
|   | 4    | Bellamy, Carol, 1982-1983 (President, City Council.)  |
|   | 5-6  | Bus Issues, 1979-1987 (See also box 12, folders 6-12 and boxes 26-27.)  |
|   |      | Crime And Police, 1984-1986 (See also boxes 31-32.)   |
|   | 7    | Police Merger, 1986   |
|   | 8    | General, 1984   |
|   | 9-12 | Fare And Finance, 1979-1987 (See also Series V, Transit Funding, boxes 19-24.)  |
| 2 | 2    | Free Speech, 1981<br>See also box 14, folders 4-11 and box 28, folders 1-3.   |
|   | 3    | Graffiti, 1977-1980 and undated<br>Includes 1977 report from NYCTA on graffiti removal.   |
|   | 4    | History, 1979-1983 and undated<br>Contains early correspondence, press releases, newsletters, position papers and Straphangers Campaign pin. See also clippings in box 40, folder 8, and Municipal Arts Society exhibit in box 46, folder 7. See also V.D. Internal Files, under History. |
|   |      | Inspector General Of MTA, 1983-1985<br>(See also box 15, folder 3 and box 40, folders 1-2.)   |
|   | 5    | Establishment of, 1983-1984   |
|   | 6    | Reports, 1983-1985  |
|   |      | Legal, 1982-1983  |
|   | 7    | Oliver Leeds Lawsuit, 1982 (See also box 48, folder 7.)   |
|   | 8    | Transport Workers Union, 1982-1983<br>(See also box 19, folder 5 and box 40, folders 5-6.)  |
|   | 9    | Line Reconstruction, 1985 (Primarily concerning the number 7 subway line.)  |
|   |      | Metropolitan Transportation Authority, 1980-1986 (See also subseries V.C. boxes 39-40.)   |
|   | 10   | Board, 1980-1985<br>Includes correspondence with Board members about MTA funding, and correspondence with New York Times columnist Sydney Shanberg about role of advocacy groups.   |
|   |      | Management, 1980-1986   |
| 3 | 1    | Capital Program, 1985   |
|   | 2    | Changes In Management Structure, 1983-1986  |
|   | 3    | Cuomo, Mario, 1982-1983   |



<u>Box</u>	<u>Fol</u>	
3	4	Gunn, David, 1984-1985 CEO of MTA. Correspondence includes discussion of MTA Kitchet Cabinet.
	5	Kiley, Robert, 1985
	6	Koch, Edward, 1983-1985
	7	Ridership Data, 1980
	8	Work Rules, 1985
	9	Photographs, undated Of unidentified individuals using the subway ca. early 1980s.
		Safety, 1974-1986 See also box 16, folder 10 and Safety and Security, boxes 31-33.
10		Inter-Subway Car Barriers, 1974-1984 Earliest correspondence is from NYPIRG (pre-Straphangers Campaign).
11-12		PVC Piping In Subway Tunnels, 1982-1985
13		State Transportation Safety Board, 1981-1985 Discussion of formation of Board. See also box 32, folders 7-8.
4	1	General, 1984-1986
	2	Scheduling, 1980-1984 (See also box 12, folder 11 and box 16, folder 11.) (See also box 12, folder 11 and box 16, folder 11.)
	3	Service, 1982-1984 Includes discussion of MTA Passenger Environment Survey. See also box 10, folder 9, box 16, folders 12-16 and boxes 28-30.
	4	Station Rehabilitation, 1987
	5	Subway Announcements, 1983-1985 See also box 17, folders 1-3, box 33, folders 7-10 and Campaign reports about subway announcements in box 49, folders 7-13.

Box    Fol

**Series II. Chronological Files, 1989-1995**

2 boxes

This series gathers outgoing Campaign correspondence, press releases and public hearing testimony in chronological sequence. All the material is duplicated elsewhere in the collection within specific topics. These papers were kept in loose-leaf binders. The time period it covers included several important anti-fare hike and service cut campaigns, particularly those in 1991 and 1994-1995. The earliest files (1989-1991) were divided topically in the binder into issues and fundraising, but the remainder had no topical headings. This series is useful mainly as a window on to the daily activity of the Campaign during the early 1990s and reveals the extent to which multiple issues and projects were handled simultaneously.

		1989-1991
4	6-8	Issues Includes free speech, homelessness, MTA Board, legislation, subway service, Franklin Avenue Shuttle, JFK Rail Connection, service cuts, newsstand closures, safety, fare hikes and transit funding.
5	1	Membership And Fundraising
	2-7	1991
		1992
	8	July - Sept.
6	1	Oct. - Dec.
	2-4	1993
	5-9	1994
		1995
	10	July - Aug.
7	1-2	Sept. - Dec.

Box    Fol

**Series III. Martin Brennan Files, 1985-1994 and undated**

5 boxes

These papers came from the office of Martin Brennan, the Organizing Director for NYPIRG in the late 1980s and early 1990s. They consist of correspondence, press releases, flyers, MTA literature and reports, and notes. Major Straphangers Campaign-related subjects documented include Federal funding for the MTA (the Intermodal Surface Transportation Act of 1991, or ISTEA), advertising in the subway, MTA issues such as Board appointees, public communication, and the Fare Deal proposal of 1992, and Straphangers Campaign internal correspondence and strategy. The series also documents several non-Straphangers Campaign NYPIRG projects. These include campaign finance, NYPIRG campus activities and student training, and New York state election district profiles. More information on most if not all of the subjects in this series can be found in other series; see notes in the box list for references.

- Advertising, 1992-1993  
Both Straphangers Campaign and MTA advertising. See also box 12, folder 1 and box 25, folders 1-6.
- 7    3    Tobacco Subway Ad Ban, 1992 (See also box 25, folder 4.)
- 4    General, 1992-1993
- 5    Advocacy Letters, undated  
     Letters gathered from citizens to Mayor David Dinkins and Governor Mario Cuomo urging increased funding for transit. With sample letters.
- 6    Americans With Disabilities Act, 1991-1992
- 7    Amtrak Strike, undated
- 8    Arts For Transit Program, 1991
- 9    Atlantic Avenue Terminal, 1993
- 10-11    Automatic Fare Collection, 1991-1993  
     See also box 1, folder 1, box 12, folders 1-3 and boxes 21-22.
- 8    1    Brooklyn Navy Yard Incinerator Campaign, 1993-1994 (See also box 10, folder 13 and box 53, folder 4.)
- 2    Business Improvement Districts, 1993
- 3    Campaign Contributions Report, 1992  
     Regarding ISTEA. See also box 9, folders 5-6 and box 24, folders 1-2.
- 4-5    Campaign Finance Disclosure Information, 1985-1992 (See also box 53, folder 8.)
- Campus Activity, 1989-1993 (See also box 54, folders 9-15.)
- 6    Advocacy Tips, 1993 (Workshop instruction materials.)
- 7    Campus Evaluations, 1991-1992
- 8    Class Scripts, 1993 (For organizers to introduce NYPIRG to students.)
- 9    Fall Campaign, 1993
- 10    Memos To Students And Straphangers Campaign Staff, 1991-1992
- 11    *One City, One Fare* Campaign, 1992-1993
- 12    Student-Generated Material, 1991-1992
- 13    General, 1989-1992  
     More teaching/introductory material for college and high school students on NYPIRG and Straphangers Campaign.
- 14    Capital Rebuilding Program, 1991-1992  
     Regarding the 1992-1996 MTA capital funding proposal. See also boxes 19-20.
- 15    Car Potatoes Pledge, 1991  
     Pledge from politicians to use mass transit instead of cars. See also box 27, folder 4.
- 16    Civilian Complaint Review Board, 1992
- 17    Clean Air Act, 1992
- 9    1    Community Transit Needs Assessment Survey, 1993

- 9 2 Complaint Letters, 1992-1993  
From citizens to MTA, with responses. See also box 12, folder 7, box 13, folders 1-10, box 29, folder 2 and box 42, folders 1-7.
- 3 Election District Maps, 1992
- 4 Homelessness, 1991  
See also box 14, folder 15, box 15, folder 1, and box 28, folder 4.
- Intermodal Surface Transportation Act Of 1991 (ISTEA), 1992-1993 (See also box 8, folder 3 and box 24, folders 1-2.)  
(See also box 8, folder 3 and box 24, folders 1-2.)
- 5 Lobbying And Organizing, 1992-1993
- 6 Mailings, 1993
- 7 Internships, 1990-1993 (See also box 43, folders 1-2.)
- 8 Leafleting And Tabling, 1990-1993  
(Documents subway activism and clashes with police.)
- 9 Mayoral Candidates Survey, 1993  
Questions for candidates on transit issues. See also box 15, folder 14 and box 42, folder 9.
- Metropolitan Transportation Authority, 1991-1992 (See also subseries V.C., boxes 39-40.)
- 10 Board Appointees, 1991
- 11 Budgeting, 1992
- 10 1 Chemical And Physical Testing Laboratories, 1991-1992 (Correspondence on closing of laboratories.)
- 2 Communication With Public, 1991
- 3 *Fare Deal* Program, 1992 (See also box 23, folder 2.)
- 4 Service Survey, 1992
- 5 New York 1 News, 1992
- 6 Phone Banking, 1994
- 7 Resolution For Transit, 1993
- 8 Russianoff, Gene, 1992-1994  
Correspondence on various issues. See also box 46, folders 11-15 and box 47, folders 1-10.
- 9 Service Cuts, 1991-1992 (See also boxes 28-30.)
- 10 Seven-Point Transportation Agenda Campaign, 1992
- State Senate District Profiles, 1993 (See also box 47.)
- 11 Maltese, Serphin (District 15, Queens.)
- 12 Marchi, John (District 24, Staten Island.)
- 13 Mega, Christopher  
District 34, Brooklyn. Documents anti-Garbage Incinerator/Clean Air Campaign. See also box 8, folder 1 and box 53, folder 4.
- 11 1 Padavan, Frank (District 11, Queens.)
- 2 Vann, Albert (District 56, Brooklyn.)
- 3 Vellela, Guy (District 34, Bronx.)
- 4 Weprin, Saul (District 24, Queens.)
- 5 Yorkville Civic Council
- 6 General (Community association contact information.)
- 7 Staten Island Transit Forum, 1993 (Proposal, flyers and clippings.)
- Straphangers Campaign Internal, 1989-1994  
See also box 16, folders 18-21 and subseries V.C. boxes 40-48.
- 8 Mailing List, 1993
- 9-11 Planning, 1991-1994
- 11 Steering Committee, 1989-1992
- 12-13 Strategy, 1990-1994
- 14 Volunteer Lists, 1993-1994

- 15 Subway Station Rehabilitation, 1993
- 16 Transit Riders Alert Card, 1993  
Informational wallet card published by Straphangers Campaign.
- 17 TransitChek, 1992 (See also box 19, folder 1 and box 22, folder 8.)
- 18 Travel Seminar Notes, 1993
- 19 Union Square Subway Crash, 1991
- 20 Vendor List, undated (Vendors employed by Straphangers Campaign.)

Box    Fol

**Series IV. Joseph Rappaport Files, 1962-1991 and undated**

7.5 boxes

These files were compiled by Joseph Rappaport, who was the Coordinator of the Straphangers Campaign from the early-1980s until the late 1990s. They consist of correspondence, press releases, flyers, public hearing testimony, occasional clippings, MTA literature and reports, notes and photographs. The largest portion of the series covers various issues regarding the subway system: lines and stations, the Straphangers Campaign State of the Subways surveys, subway announcements, free speech in the system, newsstands in stations (including photographs), automatic fare collection, and other subjects. There is also documentation of several MTA bus issues, as well as a set of "complaint letters" (letters sent by citizens to the MTA (some with responses), with copies sent to the Campaign; more such letters are in Series III and subseries V.D). Three Straphangers Campaign protest events from the mid-1980s are covered, as are the minutes from several years' worth of Campaign meetings. The earliest papers in this series, dating from 1962 and 1963, are correspondence between Charles Treuhold and the MTA regarding the planned Second Avenue subway line. It is not known how these letters came to be in the Rappaport Files.

- 12    1        Advertising, 1987-1989  
              See also box 7, folders 3-4 and box 25, folders 1-6.
- Automatic Fare Collection, 1983-1989 (See also box 1, folder 1 and boxes 21-22.)
- 2-3        Other Cities  
              Research on automatic fare collection systems in other cities.
- 4        General
- 5        Bicycles In The Subway, 1990
- Buses, 1981-1990 (See also box 1, folders 5-6 and boxes 26-27.)
- 6        Bus-Subway Transfers, 1990
- 7        Complaint Letters, 1988-1989  
              See also box 9, folder 2, box 13, folders 1-10, box 29, folder 2, and box 42, folders 1-7
- 8        Franchises And Privatization, 1989-1990
- 9        Public Hearings Survey, 1988-1991
- 10       Riis Park Service, 1981-1988
- 11       Scheduling, 1987-1989 (See also box 4, folder 2 and box 16, folder 11.)
- 12       Staten Island Service, 1988
- 13       Capital Program, 1986-1987
- 14       Commute-Off, 1987-1988
- 13    1-10       Complaint Letters, 1985-1990  
              Sent by citizens to MTA, with copies to Straphangers Campaign. See also box 9, folder 2, box 12, folder 7, box 29, folder 2 and box 42, folders 1-7.
- Fare Hike, 1989 (See also box 22, folder 13.)
- 14    1        Activism
- 2        Correspondence (With legislature and MTA Board.)
- 3        Public Testimony
- Free Speech, 1989-1991 (See also box 2, folder 2 and box 28, folders 1-3.)  
              (See also box 2, folder 2 and box 28, folders 1-3.)
- 4        Legislation, 1990  
              Proposed Rules For Non-Transit Use Of Transit Facilities, 1989-1991  
              Proposed rules which would have curtailed activism and musical performances in the subway.
- 5        Correspondence, 1989
- 6        Leaflets, 1989
- 7        Media Outreach, 1989
- 8        Musician Activism, 1989  
              Musicians were recruited by the Campaign to perform at an MTA Board meeting.

<u>Box</u>	<u>Fol</u>	
14	9-10	Testimony, 1989 Full transcripts of MTA Board meeting at which proposed rules were discussed.
	11	Walley vs. NYCTA, 1991 (Court case involving begging in subway.)
	12	Goetz Case, undated Notes on significance of Bernhard Goetz subway shooting.
	13	Graffiti, 1985-1987
	14	Half-Fare Policy, 1988 Homelessness And Begging, 1990-1991 (See also box 9, folder 4 and box 28, folder 4.)
	15	Legal Research, 1990
15	1	Notes And Correspondence, 1990-1991
	2	Ideas And Suggestions, 1987 For further Campaign projects. Notes and correspondence.
	3	Inspector General, 1987-1988 See also box 2, folders 5-6 and box 40, folders 1-2.
	4	Kitchen Cabinet, 1987-1988 (MTA advisory council.)
	5	Leeds, Oliver, 1987-1989 Correspondence and memorial program. See also box 2, folder 7 and box 48, folder 7.
	6	Legislation On Public Hearings, 1990
	7	Maps, 1987-1990 MTA Management, 1984-1991 (See also subseries V.C in boxes 39 and 40.)
	8	Board, 1990
	9	Fife, Barbara, 1990 (Deputy mayor, regarding meeting.)
	10	Gubernatorial Election, 1990 (Correspondence with Pierre Rinfret, candidate.)
	11	Gunn, David, 1988 (President, NYCTA.)
	12	Kiepper, Alan, 1990 (President, NYCTA. )
	13	Kiley, Robert, 1984-1990 (Chairman, MTA.)
	14	Mayoral Election, 1989 Q & A from candidates on transit issues. See also box 9, folder 9 and box 42, folder 9.
	15	Meetings And Notes, 1988-1991 Notes on Transit Council meetings, notes taken by Straphangers Campaign.
	16	General, 1984-1989
	17	MTA Waste And Corruption, 1988 Newsstands, 1988-1990 Campaign to save newsstands and other subway station concessions from closure by MTA. See also newsstand closings, box 31, folders 5-7.
	18	Coney Island Stillwell Avenue Station, 1988
	19	Federal Aid, 1988-1989
	20	Landmarks Commission Forum, 1989
	21	Lawsuit, 1989
	22	MTA Real Estate Committee, 1988-1990
	23	Photographs, 1988 Of subway stations and their newsstands. Includes negatives.
16	1	Rockefeller Center, 1989
	2	Surveys, 1990
	3	Times Square Luncheonette And Newsstand, 1989-1990
	4-5	General, 1988-1990 (Correspondence, press releases and notes.)
	6	Presidential Forum, 1988

<u>Box</u>	<u>Fol</u>	
		Protests, 1986-1988 See also March For Decent Transit, box 28, folder 7. Nov. 25, 1986 ("Fix The Subways.")
16	7	Correspondence, Press Releases, Flyers
55	1	Posters (Two posters advertising march.)
16	8	Feb. 26, 1988 (Against service cuts.)
	9	Mar. 31, 1988 (Against service cuts.)
	10	Safety, 1986-1988 See also box 3, folders 10-13, box 4, folder 1 and boxes 31-33.
	11	Schedules, 1987-1989 Correspondence regarding lack of subway schedules. See also box 4, folder 2 and box 12, folder 11.
		Service Cuts, 1988-1991 (See also box 10, folder 9 and boxes 28-30 .)
	12	1988 1990-1991
	13	Legislative Correspondence
	14	MTA Board And City Council Lobbying
	15	General
	16	Service Guidelines, 1987 MTA published guidelines, with notes by Straphangers Campaign.
	17	Signage And Public Information, 1988-1989 (See also box 33, folders 7-10.)
	18-21	Straphangers Campaign Meetings, 1987-1990 Agendas, correspondence, flyers, attendance lists. See also box 11, folders 8-14 and subseries V.D, boxes 40-48.
		Subway, 1962-1990
		Announcements And Rider Information, 1985-1990 See also box 4, folder 5, box 33, folders 7-10 and box 49, folders 7-13.
17	1	Cable Television, 1990 Testimony regarding use of cable television for Transit Information channel.
	2	General, 1985-1988
	3	Door Failures, 1981 Lines, 1981-1990 Correspondence, testimony, statistics and other information and issues regarding subway lines. See also box 33, folders 11-16, box 34, and box 35, folders 1-6. 1-9, 1987-1990
	4	Correspondence And Testimony, 1988-1990
	5	MTA Reports, 1987-1988 (With Straphangers Campaign notes.)
	6	C, 1988-1989
	7	Franklin Avenue Shuttle, 1981-1990 See also boxes 33, folders 15-16; box 34; box 35, folder 1; and box 57.
	8	J-M, 1988
	9	JFK Express, 1989-1990 (Express version of A train.)
	10	N-R, 1988-1990
	11	63rd Street Tunnel - Second Avenue Subway, 1962-1963, 1989-1990 1962-1963 correspondence is between Charles Treuhold and NYCTA. See also box 35, folders 2-3.
	12	General, 1981-1988
	13	Service In Other Cities, 1987
		Stations, 1987-1990
	14	Intervale Avenue, 1989
18	1	Station Operating Guidelines, 1990
	2	General, 1987-1990



<u>Box</u>	<u>Fol</u>	
		Surveys, 1986-1989 and undated (See also subseries V.E.)
18	3	Methodology And Notes, 1987 and undated
	4	MTA Information Requests, 1987
		State Of The Subways, 1986-1989 and undated
	5	1986
	6-9	1987
	10-11	1988
	12-14	1989
	15-17	Stations, 1987-1988
19	1	TransitChek, 1987 (See also box 11, folder 17 and box 22, folder 8.)
	2	Transit Corps, undated
	3	Transit Museum, 1991 (See also subseries V.A: Projects And Issues.)
	4	Transit Tales Essay Contest, 1987 (See also box 36, folder 4.)
	5	Transit Workers Union, 1989-1990 (See also box 29, folder 8 and box 40, folders 5-6.)
	6	Transportation Bond Act, 1988 (See also box 24, folders 12-13.)
	7	Turnstiles, 1990
	8	Westway, 1987 (See also box 34, folder 1 and box 36, folders 5-6.)

Box    Fol

**Series V. Gene Russianoff Files, 1969-2007**

35.5 boxes and electronic records

This series includes records in electronic form. These electronic records sometimes duplicate material found in their parallel paper files, though also include records not found in the paper files. Each electronic document has been converted to a pdf file for access. Please contact division staff for more information on original file formats.

**V.A. Transit Funding, 1980-2007 and undated**

5.5 boxes and electronic records

This subseries documents Campaign activism regarding the financing of the New York City subway and bus systems. It contains press releases, public hearing testimony, flyers, posters, banners, and correspondence with city and state officials and with news media. The two largest portions of the series are devoted to Capital Funding Plans and Fares.

The state and city began funding a series of five-year Capital Plans starting in the early-1980s to repair and rebuild the crumbling transit system. Historically, a major portion of the activity of the Straphangers Campaign has been devoted to the Capital Plans because they were the primary engine behind revitalizing the system. Each plan cycle (1982-1986, 1987-1991, 1992-1996, etc.) brought renewed debate, lobbying and Campaign organizing activity focused on the dollar amounts and spending priorities of the plans, which had to be approved by the state government.

Issues around transit fares constitute the other major portion of this series. The Campaign pushed for many years for the MTA to adopt automatic fare collection and discount transit passes, and their implementation in the 1990s was seen by Staff Attorney Gene Russianoff as one of the Campaign's greatest achievements. This series documents the decades-long fight for both. Anti-fare hike campaigns have been a semi-regular activity for the Campaign, and these are documented as well. Two of the bigger campaigns were in 1991 and 1994-1995, when both Governor Pataki and Mayor Giuliani proposed steep budget cuts which included the elimination of city-sponsored student transit passes. The Campaign spearheaded a successful effort to have the funding for those passes restored, even as the rest of the budget cuts and a fare increase went forward.

Other funding issues discussed in this series include the MTA annual Operating Budgets (which are distinct from the Capital Funding Plans); federal funding (primarily the Intermodal Surface Transportation Act of 1991, or ISTEA); the State Transportation Bond Acts of 1988, 2000 and 2005, which the Campaign fought hard for in each case, not always successfully; the MTA Audit of 2002-2003; and the Campaign's role in The City Project's Alterbudget, a progressive effort to promote responsible city budgeting.

**Alterbudget, 1985-2002**

A joint effort spearheaded by The City Project (with NYPIRG's participation) to propose progressive budget priorities for the city of New York. Includes testimony by Gene Russianoff at city budget hearings.

1985-1990

1990-2002 (Electronic records)

Audit, 2002-2003 (Electronic records)

19    9-12

mssfile38056.pdf

mssfile38057.pdf

<u>Box</u>	<u>Fol</u>	
		Budget Surplus, 1997-2000
		1997-2000 (Electronic records)
19	13	1998
		Capital Funding Plans, 1980-2005 and undated
	14-16	1980-1989
		mssfile38060.pdf 1990-2003 (Electronic records)
19	17	1990
		1991
	18	Jan. - June
20	1	July - Dec. and undated
	2	1992 (See also box 8, folder 14.)
		1993
		Papers
	3	Negative Ribbon Cuttings
	4-6	General
55	2	Posters
		Six photocopy proofs for posters supporting passage of capital plan.
20	7-9	1994
	10-11	1995
	12-13	1996
	14	1997
	15	1998
21	1-2	1999
	3-5	2000
	6	2001-2003
	7	2004
	8	2005 and undated
		Corporate Finance Surcharge Tax, 1984-1990
	9	1984
		mssfile38062.pdf 1990 (Electronic records)
		Fares, 1983-2007 and undated
		Anti-Fare Hike Campaign, 1995 (Electronic records)
		Automatic Fare Collection - Metrocard, 1983-2004 and undated (See also box 1, folder 1 and box 12, folders 1-3.)
		(See also box 1, folder 1 and box 12, folders 1-3.)
21	10-11	1983-1985
	12	1987-1988
		mssfile38063.pdf 1989-2003 (Electronic records)
21	13	1989
	14	1991-1992
		1993-1994
22	1	Papers, 1993-1994
55	3	Posters, 1994 (Twelve photocopy proofs for posters.)
22	2-4	1997-2004 and undated
	5-7	Fare Increase Lawsuit, 1994-1997
		mssfile38067.pdf Fare Policy, 1991-2003 (Electronic records)

<u>Box</u>	<u>Fol</u>	
		TransitChek, 1992-2004 (See also box 11, folder 17 and box 19, folder 1.)
		1992-2003 (Electronic records)
22	8	1998-2004
		mssfile38066.pdf
		mssfile38068.pdf
		Two-Fare Maps, 1997 (Electronic records)
		General, 1980-2007 and undated
22	9	1980-1981
	10	1982
	11	1983-1984
	12	1985-1987
	13	1988-1990 (See also box 14, folders 1-3.)
		mssfile38069.pdf
		1991-2003 (Electronic records)
		1991
23	1	Papers
55	4	Posters
		For anti-fare hike campaign. Nine posters in different languages, all on theme of "\$1.50 For What?"
23	2	1992 (See also box 10, folder 3.)
		1993
	3	Papers
58	1	Posters
		Two posters advocating increased transit funding, one of which created a stir with its photo of the funeral of a passenger who died in a subway accident.
		1994-1995
23	6	Papers, 1994-1995
55	5	Poster, 1994
		"A Rider's Guide to Winning Discount Transit Passes and an End to Two-Fare Zones."
23	7	1993-1997
	8-9	2002
	10-11	2003-2006
		2007 and undated
	12	Papers, 2007 and undated
55	6	Poster, undated (Poster calls for end to two-fare zones.)
56		Banner, undated
		Banner dates from before introduction of unlimited-ride metrocards. Display is "Discount Transit Now."
		Federal Funding, 1986-2000 (See also box 8, folder 3, box 9, folders 5-6.)
24	1	Intermodal Surface Transportation Efficiency Act (ISTEA), 1991-1997
		General, 1986-2000
	2	1986-2000
		mssfile38071.pdf
		1990-2000 (Electronic records)
24	3	Municipal Assistance Corporation, 1985-1994
		Contains speech by Felix Rohatyn about federal funding and the City of New York.
	4	New York State Transportation Efficiency Act, 1994

<u>Box</u>	<u>Fol</u>	
	5	Operating Budgets, 1984-2004 1984-1991
mssfile38072.pdf		1992-2003 (Electronic records)
24	6	1994-1995
	7	1998
	8-10	2002-2004
	11	Tax Policy, 1982-1984
	12-13	Transportation Bond Acts, 1988-2005 1988 (See also box 19, folder 6.)
mssfile38073.pdf		2000 (Electronic records)
24	14	2000
	15	2004-2005
mssfile38074.pdf		General, 1990-2003 (Electronic records)

Box   Fol

## **V.B. Projects and Issues, 1976-2007 and undated**

14 boxes and electronic records

This subseries documents Campaign activism on many fronts. It contains correspondence, public hearing testimony, notes, reports, posters and banners. The topics with the most material are buses, cars and traffic policy, performance and service, safety and security, the subway, and West Side highway development.

Major bus topics include alternative fuel vehicles and private Queens bus lines (taken over by the MTA in the early 2000s after years of discussion). Cars and traffic policy contains discussion of traffic reduction proposals, congestion pricing, the controversy over city parking privileges, and the carpool rule instituted in the wake of the 9/11 attacks.

Performance and service focuses mainly on quantity of subway service and on the service cuts usually proposed along with fare hikes. Because the issues of fare hikes and service cuts are linked, there is some duplication and supplemental material in this series related to funding issues covered in Series V, particularly regarding the 1995 fare hike-service cut battle. Other service issues discussed include the Campaign's Rider Bill of Rights, the Campaign's 1991 lawsuit over service cuts, and the 1998 Campaign for More Service, spurred by the massive crowding in the subway following the implementation of daily, weekly and monthly pass Metrocards.

Safety was a very important issue in the Campaign's first 10 to 15 years, when crime and mechanical breakdowns were a major problem in the subway system. This series covers mechanical safety as well as crime and police issues. Topics in this series include the MTA's closure of newsstands and other concessions in subway stations, crime, the merger of the Transit Police with the NYPD (enacted by Mayor Giuliani in 1995 after many years of discussion), token booth closings, and subway station access.

The subway topics cover issues associated with particular subway lines and stations, as well as announcements in the stations and on subway cars. The largest and longest subway-line-related battle the Campaign fought was over the rehabilitation of Brooklyn's elevated Franklin Avenue Shuttle, a line which serves a poor area of the borough. Documentation in the collection shows the effort to fix the ancient and dilapidated line predated the Straphangers Campaign itself by several years. It was finally restored in 1998 when funding for it was included in the 1997-2001 Capital Funding plan after a fight between the State Assembly and the MTA. This series contains documentation of the effort the Brooklyn community itself spearheaded, as well as the extended efforts of the Campaign to prevent the MTA from closing the line completely and fund reconstruction.

Another very long battle fought by the Straphangers Campaign (and NYPIRG generally, in cooperation with other citizen and environmental groups) was over West Side highway development. NYPIRG and its allies had fought since 1975 to defeat Westway, the original federally-funded plan to build a superhighway and development project along the Hudson River. The plan was defeated in 1985 by a lawsuit over environmental concerns. At that point the city and state continued their efforts to build a scaled-down version of the project, renamed Rt. 9A, and the associated Hudson Greenway project, which the anti-Westway coalition continued to fight. The Straphangers Campaign fought particularly for an available "trade-in" of the Federal funds allocated for Westway in order to have them spent on mass transit instead of a large highway and development project. This effort successfully channeled over a

Box    Fol

billion dollars into the city's transit network. This series includes much correspondence with the Clean Air Campaign and its leader, Marcy Benstock, who was a major figure in the Westway battle.

Other topics covered in this series include advertising and the attempts by the MTA to block Straphangers Campaign ads, airport rail links, free speech in the subways and the fight against overly strict MTA regulation of musicians, post-9/11 rebuilding of the system, the Transit Museum, and the fight over the West Side Stadium proposed by Mayor Bloomberg.

		Advertising, 1984-2002 (See also box 7, folders 3-4, box 12, folder 1.)
mssfile38075.pdf		Ad Campaign, 1993 (Electronic records)
25	1	Censorship, 1993-2000
	2	G Train Ad, 2001
mssfile38076.pdf		Lawsuit, 2000-2001 (Electronic records)
25	3	Robles Family Ad, 1991
		Involvement of family of man killed in subway derailment.
mssfile38077.pdf		Tobacco Ad Ban, 1992-1993 (See also box 7, folder 3.)
		1992 (Electronic records)
25	4	1992-1993
	5	General, 1984-2002
		1984-1993
mssfile38079.pdf		1992-1998 (Electronic records)
25	6	1994-2002
		Airport Rail Links, 1989-2004
mssfile38080.pdf		JFK Airtrain, 1996-2003
		1996-2003 (Electronic records)
25	7	1997-1999
	8	LaGuardia Airport Study, 1999
		Port Authority Airport Access Proposal, 1993-1996
		See also Geraldine R. Dodge Foundation, box 44, folders 5-7.
	9	1993
mssfile38082.pdf		1994-1995 (Electronic records)
25	10-12	1994-1996
	13	General, 1989-2004
	14	Atlantic Yards Development, 2004-2005
26	1	Brooklyn Transportation Issues, 2001-2003
		Correspondence with incoming borough president Marty Markowitz.
mssfile38083.pdf		2001-2002 (Electronic records)
26	1	2001-2003
		Buses, 1987-2006 and undated
		See also box 1, folders 5-6, box 12, folders 6-12, Campaign bus reports in box 49, folders 1-6.
		Alternative Fuel Vehicles, 1993-2000
	2	1993-1995
mssfile38085.pdf		1994-2000 (Electronic records)
26	3	1998-2000

<u>Box</u>	<u>Fol</u>	
		mssfile38086.pdf
		Bus Only Lanes, 2002 (Electronic records)
		Bus Rapid Transit , 2002-2006
26	4	2002 Report from Schaller Consulting commissioned by Straphangers Campaign and Transportation Alternatives. See also Hewlett Foundation Report in the electronic records in this file.
		mssfile38088.pdf
		2002-2006 (Electronic records)
26	5	BusWatch, 2001 Campaign to improve and expand city bus service. See also Kaplan Foundation, box 45, folder 2.
	6	Express Bus Service Cuts, 1990-1995
	7	Illegal Van Services, 1993 1993
		mssfile38089.pdf
		1993 (Electronic records)
		mssfile38091.pdf
		Inspector General Report, 2000-2001 (Electronic records)
		mssfile38092.pdf
		M96 Route, 2002 (Electronic records)
		Privatization, 1995-2004
26	8	London, 1998 General, 1995-2004 Documents city takeover of Queens private bus lines.
	9	1995-2004
		mssfile38094.pdf
		2000-2003 (Electronic records)
26	10	Queens Bus Stop Project, 2001
	11	Second Avenue Bus Lane, 1999
	12	Staten Island Issues, 1995-2001 1995-2001
		mssfile38096.pdf
		2001 (Electronic records)
		General, 1987-2006 and undated
26	13-14	1987-1992
	15-16	1995-1997
		mssfile38097.pdf
		1996-2002 (Electronic records)
27	1	1998 1999-2006 and undated
	2	Papers, 1999-2006 and undated
55	7	Posters, undated One poster advertises the Campaign to Improve Bus Service, the other compares buses to elephants in their speed and smell.
		Cars And Traffic Policy, 1987-2006
27	3	Atlantic Avenue, Brooklyn, 2003
	4	Car Potatoes Transportation Pledge, 1991-2002 (See also box 8, folder 15.) 1991
		mssfile38098.pdf
		1991-2002 (Electronic records)
		Carpool Rule, 2001-2003
		See also Post-September 11th Rebuilding, box 31 folder 2.
27	5	2001-2002
		mssfile38100.pdf
		2001-2003 (Electronic records)



<u>Box</u>	<u>Fol</u>	
		City Parking Privileges, 1993-1994
27	6	1993-1994
		mssfile38103.pdf 1994 (Electronic records)
27	7	Congestion Pricing, 1987-2002
		mssfile38104.pdf East River Bridge Tolls, 2001-2003 (Electronic records)
		Traffic Reduction Proposals, 1986-2006
27	8-9	1986-1988
	10	1994-2006
		mssfile38105.pdf Unclog New York Conference, 2001 (Electronic records)
		General, 1987-2006
27	11	1987-2006
		mssfile38106.pdf 1991-2003 (Electronic records)
		Free Speech, 1989-2000 (See also box 2, folder 2, box 14, folders 4-11.)
28	1	Guide For Subway Musicians, 1995
		Proposed booklet sent by citizen to Straphangers Campaign for evaluation.
		Proposed Rules For Non-Transit Use Of Transit Facilities, 1989-1991
	2	Papers, 1989-1991
55	8	Poster, 1989
		Poster encourages riders and musicians to write to the MTA to complain about the proposed rules.
		General, 1986-2000
28	3	1986-1999
		mssfile38108.pdf 1990-2000 (Electronic records)
28	4	Homelessness, 1989-1999
		See also box 9, folder 4, box 14, folder 15 and box 15, folder 1.
		Long Island Railroad East Side Access Project, 1997-2005
	5	1997-2000
		mssfile38110.pdf 1997-2005 (Electronic records)
		Manhattan Bridge Service, 2000-2004
		mssfile38113.pdf 2000-2001 (Electronic records)
28	6	2000-2004
	7	March For Decent Transit, 1985
	8	Para-transit And Disability Policies, 1983-2001
		Performance And Service, 1982-2005
		See also box 4, folder 3, box 10, folder 9 , box 16, folders 12-16.
		Campaign For More Service, 1998-1999
		See also Alfred P. Sloan Foundation, box 43, folder 3.
56		Banner
		Used for protests. Banner says "More Service Now".
28	9	Papers
55	9	Poster ("What Do Riders Want? More Service!")
28	10	Crowding, 1993-2004
	11	Map Proposals, 1986-2006
		Proposals from outside the MTA for improved subway maps.
	12	Rider Bill Of Rights, 1998

<u>Box</u>	<u>Fol</u>	
		Service Cuts, 1982-2003
28	13	1982-1990
mssfile38114.pdf		1990-1997 (Electronic records)
		1991
29	1	Lawsuit
	2	Complaint Letters And Testimony
	3	General
	4-6	1992
		1995
	7	Student Transit Passes
	8	Transport Workers Union Campaign
		General
	9	Feb. - Mar.
		Apr. - Sept.
30	1	Papers
55	10	Poster
		Depicts Rudolph Giuliani and George Pataki as "The Monster Who Ate Mass Transit." This metaphor was also used by Gene Russianoff in April 1995 public hearings.
30	2	1996, 2003
	3	Subway Cars, 1999
		General, 1985-2005
	4	1985-1988
	5	1989-1991
mssfile38115.pdf		1991-2002 (Electronic records)
30	6	1992-1994
	7-8	1996
	9	1997-1998
	10	1999-2005
31	1	Photography Ban, 2004
		Post-September 11th Rebuilding, 2001-2003
mssfile38117.pdf		See also carpool rule, box 27, folder 5, and electronic records.
		West Street, 2002-2003 (Electronic records)
		General, 2001-2003
mssfile38116.pdf		2001-2002 (Electronic records)
31	2	2001-2003
		Safety And Security, 1982-2006 and undated
		See also box 3, folders 10-13, box 4, folder 1, box 16, folder 10, box 17, folder 3.
		Bus Accidents, 1995-1997
	3	1995-1997
mssfile38120.pdf		1997 (Electronic records)
31	4	Emergency Preparedness And Communication, 2004-2006
		Newsstand Closings, 1988-2004 (See also newsstands, boxes 15 and 16.)
	5-6	1988
	7	1989-2004
mssfile38122.pdf		1990 (Electronic records)
31	8	One Person Train Operation, 1991-1995

<u>Box</u>	<u>Fol</u>	
		Police And Crime, 1985-1998 and undated (See box 1, folders 7-8.)
	9-11	Police Merger, 1985-1995 1985-1993
mssfile38123.pdf		1994-1995 (Electronic records)
31	12	1994
32	1-2	1994
	3	1995
	4-6	General, 1987-1998 and undated 1987-1997 and undated
mssfile38124.pdf		1990-1998 (Electronic records)
		Public Transportation Safety Board, 1982-1996 (See also box 3, folder 13.)
32	7	1982-1990
mssfile38125.pdf		1990-1996 (Electronic records)
32	8	1994
	9-11	Station Access And Token Booth Closings, 1983-2003 1983-1999
mssfile38126.pdf		2000-2003 (Electronic records)
32	12	2001
33	1	2002-2003
	2	Strollers In The Subway, 1988-1990 1988-1990
mssfile38127.pdf		1990 (Electronic records)
33	3	Transit Safety Conference, 1986
	4	Williamsburg Bridge Accident, 1995 1995
mssfile38130.pdf		1995 (Electronic records)
		General, 1984-2006 and undated 1984-2006
33	5	1991-2003 (Electronic records)
mssfile38131.pdf		1991-2003 (Electronic records)
33	6	Staten Island Transit Issues, 1988-2001
		Subway, 1976-2007 and undated
		Announcements And Signage, 1981-2002 and undated
		See also box 4, folder 5, box 16, folder 17, box 17, folders 1-3 and Campaign reports on announcements in box 49, folders 7-13.
	7	1981
	8-9	1985-1990
mssfile38133.pdf		1992-2000 (Electronic records)
33	10	1994-2002 and undated
		Lines, 1976-2003
		See also box 17, folders 4-12, and electronic records.
	11	1, 1988-2001
mssfile38134.pdf		4-5-6, 1999 (Electronic records)
33	12	5 (Dyre Avenue Express), 1999-2000

<u>Box</u>	<u>Fol</u>	
		7, 1985-2002
33	13	1985-2002
		mssfile38136.pdf 1998-2002 (Electronic records)
		mssfile38137.pdf Dyre Avenue Express, 2000 (Electronic records)
		mssfile38138.pdf E-F-V-G, 2001-2002 Electronic Records (Electronic records)
33	14	Papers
55	11	Poster ("Save The G Train.")
		Franklin Avenue Shuttle, 1976-2004 and undated (See also box 17, folder 7.)
33	15	Lawsuit, 1993-1994 Proposed lawsuit against MTA on civil rights grounds for not repairing shuttle.
	16	Petition, 1981
		General, 1976-1982, 1990-1996 and undated
34	1	1976-1982 This folder of papers came from transit activist Helmuth Lesold. They also cover Long Island Railroad and Westway issues.
	2-7	1990-1996
		mssfile38139.pdf 1993-1995 (Electronic records)
		1999-2004 and undated
35	1	Papers, 1999-2004 and undated
57		Banners, undated (Two banners together display "Save Our Shuttle." ) (Two banners together display "Save Our Shuttle." )
		mssfile38140.pdf G, 1990-2002 (Electronic records)
		mssfile38141.pdf L, 1999 (Electronic records)
		Second Avenue Subway, 1994-2002 (See also box 17, folder 11.)
35	2	1994-2001
		mssfile38143.pdf 1999-2002 (Electronic records)
35	3	Sixty-Third Street Tunnel, 1985-2001 (See also box 17, folder 11.)
	4	V, 2002
	5	Line Profile Project, 1995-1997 (See also Sloan Foundation, box 43, folder 3.)
		mssfile38144.pdf General, 1997-2003 1997-2000 (Electronic records)
35	6	1999-2003
	7	Stations, 1986-2007 and undated Bathrooms, 1986-1990
		mssfile38146.pdf Benches, 1997-2000 (Electronic records)
35	8	Grand Army Plaza, 1992-1994
		mssfile38148.pdf Fulton Street Transit Center, 2003-2007 2003 (Electronic records)
35	9	2006-2007
	10	Main Street Flushing, 1994-1995
		mssfile38149.pdf Negative Ribbon Cuttings, 1993 (Electronic records)

<u>Box</u>	<u>Fol</u>	
35	11	Ten Worst Stations Contest, 1988
	12	Times Square, 1998
	13	Two-Fare Subway Stations Map, 1997 Map of stations which will receive most bus-subway transfers with institution of Metrocard free transfers.
	14	General, 1986-2002 and undated 1986-2002 and undated
	mssfile38150.pdf	1993-2002 (Electronic records)
mssfile38152.pdf		General, 2001 (Electronic records)
mssfile38153.pdf		Transit Museum, 1990-1991 (Electronic records)
		Transit Real Estate Tax, 1981-1982
36	1	Freedom Of Information Requests And Lawsuit, 1982
	2	Notes, 1981-1982
	3	General, 1981-1982
	4	Transit Tales Contest, 1986 (See also box 19, folder 4.)
		West Side Highway Development, 1981-2006 (See also box 19, folder 8 and box 34, folder 1.)
		Westway, 1981-1985 Covers the original Westway project battle until its court defeat in 1985.
	5	Grand Central Terminal Display, 1984-1985
	6	General, 1981-1985
		Rt. 9A - Hudson Greenway, 1985-2006
	7	Battery Park City Authority Funds, 1986-1988
	8	Hudson River Esplanade Rally And Festival, 1988-1989
	9	Hudson River Legislation, 1988-1989
	10	Hudson River Park Conservancy Lawsuit, 1992-1995
11	Mayoral Platform, 1989	
	Trade-In Of Westway Federal Funds, 1985-1995	
	12-13	1985-1986
37	1	1987-1990
	2	1995
	3	West Side Community Task Force, 1986
	4	West Side Task Force, 1986-1988 Task force appointed by Governor Mario Cuomo and Mayor Ed Koch to issue recommendations on development of West Side Highway after defeat of Westway project. Correspondence discusses disagreements between NYPIRG and New York City Audobon Society.
	5	West Side Waterfront Panel, 1988-1991 Another panel created by Governor Cuomo and Mayor Koch to advise them on West Side Highway development, this time incorporating community input. Includes draft recommendations and reactions.
		General, 1985-2006
	6-7	1985-1989
mssfile38154.pdf		1990-2002 (Electronic records)
37	8-10	1990-1992
38	1-7	1993-2006 and undated
		West Side Stadium - Hudson Yards, 2004-2006 Documents Mayor Bloomberg's attempt to build a new sports stadium over the Hudson train yards on Manhattan's west side and the successful battle to defeat it.
39	1	Lawsuit, 2005
	2	General, 2004-2006

Box      Fol  
39        3  
mssfile38155.pdf

Williamsburg Bridge Closure, 1999  
General, 1996-1999 (Electronic records)

Box    Fol

**V.C. Metropolitan Transportation Authority, 1982-2006**

1.5 boxes and electronic records

This sub series, primarily composed of correspondence, contains documentation of MTA administrative and oversight topics. Major issues include the Authority's Board (its diversity, mayoral appointees and meeting attendance), the Inspector General's office, and 2 Broadway, the headquarters of the Authority which triggered a fraud lawsuit when it underwent renovations. The series also contains correspondence with the Transport Workers Union, which sometimes works with the Straphangers Campaign. See also box 9, folders 10-11, box 10, folders 1-4. These files also include correspondence regarding subway field managers, MTA public meeting participation, and MTA chief Peter Stangl.

- |    |    |  |
|----|----|--|
| 39 | 4  | 2 Broadway, 2002-2003<br>Discussion of fraud case brought against MTA regarding renovation of headquarters at 2 Broadway.<br>Accountability, 2002-2004<br>Correspondence with New York State Comptroller, the New York City Independent Budget Office and MTA CEO Katherine Lapp. See also Inspector General's Office, box 40.<br>mssfile38157.pdf      2002-2003 (Electronic records) |
| 39 | 5  | 2003-2004<br>Board, 1984-2002  |
|    | 6  | Diversity Issues, 1995<br>Mayoral Appointees, 1990-1995  |
|    | 7  | Dinkins, 1990  |
|    | 8  | Giuliani, 1994-1995  |
|    | 9  | Meeting Attendance, 1993-1995<br>General, 1984-2002  |
|    | 10 | 1984-2002<br>mssfile38158.pdf      1993-2002 (Electronic records)  |
|    |    | Email System and Website, 1998-2005<br>mssfile38170.pdf      1998-2002 (Electronic records)  |
| 39 | 11 | 1998-2005<br>mssfile38160.pdf      Field Managers, 1999-2000 (Electronic records)  |
| 39 | 12 | Freedom Of Information Requests, 1985-1987   |
|    | 13 | Gunn, David, 1984-1985 (CEO of MTA.)<br>Inspector General's Office, 1982-2006 (See also box 2, folders 5-6, box 15, folder 3.)   |
| 40 | 1  | Philip Morris, 1997<br>General, 1982-2006 (Documents the origins of the Inspector General.)  |
|    | 2  | 1982-2006<br>mssfile38161.pdf      1990-2001 (Electronic records)  |
| 40 | 3  | Kitchen Cabinet, 1985-1986<br>mssfile38163.pdf      MTA Meeting Public Participation, 1990 (Electronic records)  |
|    |    | mssfile38164.pdf      Poll, 2000 (Electronic records)  |
|    |    | mssfile38165.pdf      Stangl, Peter, 1991 (Electronic records)   |
| 40 | 4  | Transit Information Bill, 1998   |

<u>Box</u>	<u>Fol</u>	
		Transport Workers Union, 1986-2006
		See also box 2, folder 8, box 19, folder 5, box 29, folder 8.
40	5	Emergency Transportation Symposium, 2003
		Contains texts of addresses by Gene Russianoff and TWU President Roger Toussaint on restructuring of MTA.
mssfile38166.pdf		Strike, 2002 (Electronic records)
		General, 1986-2006
		Contains "thank you pin" given by Straphangers Campaign to employees of MTA observed doing a good job.
40	6	1986-2006
mssfile38167.pdf		1990-2002 (Electronic records)
		General, 1982-2006
40	7	1982-2006
mssfile38171.pdf		1990-2002 (Electronic records)



Box    Fol

## **V.D. Internal Files, 1969-2006**

8.5 boxes and electronic records

This subseries contains documentation of the history, funding, strategizing and other operating details of the Straphangers Campaign. It contains correspondence, memos, clippings, direct mailings, grant applications, publicity material, posters and reports by the Campaign, the MTA and other entities. The largest sections of the series document the Campaign's work with other organizations, its fundraising activity, and its strategy and planning.

The Campaign has often worked with other transportation, environmental and citizen advocacy groups, and since the late 1990s much of the Campaign's work has been carried out in cooperation with them. Advocacy groups documented in this series include the Committee For Better Transit, Inc. (an ally of the Campaign from the beginning), the Empire State Transit Alliance, the Regional Planning Association and the Tri-State Transportation Campaign.

The Campaign has mainly operated by raising foundation money, usually allocated for specific projects. Grant applications and correspondence with funders often reveal much about how the Campaign planned its activities and allocated its funding. This series therefore acts as a supplemental source of information for much of the projects documented in other series. Major supporters documented in this series include the Charles H. Revson Foundation, which funded direct mailings, among other projects; the Geraldine R. Dodge Foundation, which funded the Port Authority of New York and New Jersey Watch Grant; and the J.M. Kaplan Fund, which funded the BusWatch campaign as well as West Side development battles. Funders for NYPIRG non-Straphangers related projects are also documented in this series. These include the Fund For The City Of New York, which supported the CityWatch and CouncilWatch projects; and the New York Foundation, which funded CityWatch. Paperwork related to the direct mail campaigns undertaken by the Campaign in the 1980s and early 1990s can be found under the funding agencies as well as under a separate heading of Direct Mail Projects.

The Straphangers Campaign staff regularly discussed its present and future strategy in internal memos and meeting notes. Documentation of these discussions is present from 1981 to 2004.

Much of the Straphangers Campaign Records as a whole were created by Staff Attorney Gene Russianoff. This subseries contains correspondence to and from Russianoff regarding his personal activities related to transportation issues, as opposed to activities of the Campaign. They nevertheless shed much light on the history and workings of the Campaign. These papers include a speech he delivered about Robert Moses; deposition he gave in a 2005 New York Civil Liberties Union lawsuit regarding bag searches in the subway, which outlines some of the structure of the Straphangers Campaign and NYPIRG; a folder of "enemy memos" (correspondence from organizations opposed to the goals of the Straphangers Campaign); resumes, and a photograph and ink sketch of Russianoff.

Other elements in this subseries include the history of the Campaign (see clippings in box 40, folder 8, the 2004 Municipal Arts Society exhibit catalog in box 46, folder 7 and the slideshow notes in box 47, folder 10, and electronic records, filed under History some created on the occasion of the Campaign's 25th anniversary in 2004); information on Campaign employees and interns; a large set of citizen complaint letters, mainly from the 1990s and early 2000s (see Series III and IV for complaint

Box    Fol

letters from earlier years); correspondence with the Koch, Dinkins and Pataki administrations; publicity materials including stickers and a 2004 radio interview with a Campaign member; a set of State Senate district profiles similar to those in Series III; consulting done by the Campaign for transit activists in other cities; and correspondence and posters related to the development and launching of the Campaign's website in 2000, as well as the website it created in tandem with the Regional Plan Association. The folder documenting general consulting work done by the Campaign for transit activists in other cities contains a 1987 speech delivered by Gene Russianoff in which he discusses the early history of the Straphangers Campaign.

More internal Campaign memos, correspondence and strategy papers can be found in box 11, folders 8-14 and box 16, folders 18-21.

mssfile38173.pdf		Budgets, 1995-2000 (Electronic records)
40	8	Clippings, 1980-2003 and undated Coalitions, 1969-2004 Correspondence, reports and other documentation of the work done by the Straphangers Campaign in cooperation other transit advocacy groups.
	9	Better Subways Committee, 1977
	10	Campaign For New Transportation Priorities, 1986-1987
	11	Committee For Better Transit, Inc., 1969-2002 This group predated the Straphangers Campaign by many years. Its main figure, Stephen Dobrow, worked with the Straphangers Campaign often. The file contains historical documentation of its activities. See also Transit Activists in box 48, folder 7.
		Empire State Transit Alliance, 1997-2004 The Campaign is one of the component organizations of ESTA. See also Regional Plan Association, box 41, folder 6.
mssfile38174.pdf		1997-2001 (Electronic records)
40	12-13	1999
41	1	2000-2004
	2	Environmental Planning Lobby, 1992
mssfile38175.pdf		Mass Transit For A Liveable New York, 1991 (Electronic records)
41	3	New York Transportation Coalition, 1993-1999
	4	New York Public Transportation Improvement Coalition, 1992-1993
	5	Rail NY, 1992-1993
		Regional Plan Association, 1996-2004 The RPA, a transportation policy think tank, advised the Straphangers Campaign and the Empire State Transportation Alliance. See also ESTA, boxes 40 and 41, and box 48, folder 13.
mssfile38177.pdf		1996-2003 (Electronic records)
41	6	1996-2004
	7-10	Tri-State Transportation Campaign, 1992-2002 1992-1999
mssfile38178.pdf		1993-2002 (Electronic records)
41	10	General, 1987-1998 1987-1998
mssfile38179.pdf		1998 (Electronic records)

<u>Box</u>	<u>Fol</u>	
		<b>Complaint Letters, 1990-2004</b> Letters by riders to MTA, with copies sent to Straphangers Campaign. Some have responses. See also box 9, folder 2, box 12, folder 7, box 13, folders 1-10 and box 29, folder 2.
42	1	1990-1992
	2	1996-2001
	3-4	2002
	5-6	2003
	7	2004
	8	<b>Correspondence, 1982-2001</b> Koch Administration, 1982-1985
		Legislators And Mayors, 1990-1992 (Electronic records)
		Mayoral Candidates, 1988-2001 (See also box 9, folder 9 and , folder 14.)
42	9	1988-1993
		1993-2001 (Electronic records)
		Media, 1982-2005
42	10	1982-2005
		1991-2002 (Electronic records)
		Pataki Transition Team And Administration , 1994 Administration (Electronic records)
42	11	Transition Team
		General, 1994-2000 (Electronic records)
42	12	<b>Eleanor Roosevelt Community Service Award, 1985</b>
		<b>Employees And Interns, 1985-2002</b> Contains job and internship descriptions, resumes, interview forms and employee announcements. See also box 9, folder 7.
43	1-2	1985-2002
		1992-1999 (Electronic records)
		<b>Fundraising, 1981-2006</b> The Campaign (and NYPIRG generally) received Foundation funding for much of its work. These papers contain correspondence with funders, grant applications and quarterly and annual reports. The reports complement other areas of the collection as they document many Campaign activities. The largest funders were the Charles H. Revson Foundation, the New York Foundation and the J.M. Kaplan Fund.
		Alfred P. Sloan Foundation, 1996-2000 See also 1998 campaign for better subway service, box 28, folder 9, and Line Profile Project, box 35, folder 5.
43	3	1996-1997
		1996-2000 (Electronic records)
		Beldon Fund, 2000 (Electronic records)
43	4	<b>Calendar, 1990-1991</b> 1991 subway calendar sold by the Campaign as a fundraiser. See also box 52, folder 5.
	5	The Century Foundation, 1999
	6	Changing Horizons Charitable Trust, 1991-1993

<u>Box</u>	<u>Fol</u>	
		Charles H. Revson Foundation, 1986-1999 See also Direct Mail Projects. The Revson Foundation funded a great many Campaign activities. 1986-1992
43	7-10	1990-1999 (Electronic records)
mssfile38193.pdf		
		Coro Foundation, 1988-1995 and undated 1988-1993 and undated
43	11	1992-1995 (Electronic records)
mssfile38194.pdf		
		Direct Mail Projects, 1984-1991 See also the Charles H. Revson Foundation and the New York Foundation. 1984-1986
43	12	
44	1	1987-1991
		Fund For The City Of New York, 1981-2002 The Fund provided major support for NYPIRG's charter revision, City Watch and Council Watch projects. See also box 53, folder 2. 1981-2002
	2-4	1991-1998 (Electronic records)
mssfile38196.pdf		
		Geraldine R. Dodge Foundation, 1992-1996 The Dodge Foundation funded the NY/NJ Port Authority Watch Grant. See also Port Authority Airport Access Proposal, box 25, folders 9-12. Sept. 1992 - May 1993 June - Dec. 1993 1994-1996
44	5	
	6	
	7	
		J. M. Kaplan Fund, 1984-2006 The Kaplan Fund provided support for the Campaign's BusWatch project, NYPIRG's Council Watch, and West Side Waterfront Development-related projects. See also box 26, folder 5 and box 53, folder 2. 1984-2006
45	1-2	1990-1992 (Electronic records)
mssfile38197.pdf		
		Joyce Mertz-Gilmore Foundation, 1991-1998 1991-1998 (Electronic records)
mssfile38199.pdf		
45	3	1992
mssfile38200.pdf		
		Nathan Cummings Foundation, 1996-2000 (Electronic records)
		New York Community Trust, 1990-2000 1990-1995
45	4	1992-2000 (Electronic records)
mssfile38202.pdf		
		New York Foundation, 1983-2006 The foundation supported Straphangers Campaign direct mail campaigns and NYPIRG's City Watch and high school organizing projects. See also box 53, folder 2. 1983-2006
45	5-11	1991-1998 (Electronic records)
mssfile38203.pdf		
45	12	Robert Stirling Clark Foundation, 1987-1995 The Foundation funded NYPIRG's CouncilWatch project. See also box 53, folder 2.
mssfile38204.pdf		Rockefeller Foundation, 1994-19959 (Electronic records)

<u>Box</u>	<u>Fol</u>	
		Scherman Foundation, 1983-2000 The Scherman Foundation funded Campaign activities in the mid-late 1990s.
45	13	1983, 1998
		1995-2000 (Electronic records)
		Surdna Foundation, 1990-2005
		Surdna Foundation funded a public education program to advocate for passage of the third MTA capital program.
		1990-2000 (Electronic records)
		1990-2005
		General, 1983-2004 and undated
		Contains correspondence with other funding organization, fundraising appeals and mailings to Campaign members and the general public, and notes and memos regarding fundraising efforts.
	2-4	1983-1994
		1990-2000 (Electronic records)
		1996-2004 and undated
		History , 1991-2004 (Electronic records)
		Slide Shows, 1991-1992 (See also box 47, folder 10.)
		General, 1991-2004
		Leafleting, 1990-1991
		Letterhead, 1999-2000 (Electronic records)
		Municipal Arts Society Exhibit, 2003-2004
		Exhibit which documented the history of the Straphangers Campaign on its 25th anniversary. Contains exhibit program with essay by Gene Russianoff, correspondence and publicity material. See also early correspondence and press releases in box 2, folder 4, and this subseries under History.
	8	Name-A-Subway-Car Contest, 2001
	9	Pamphlet And Flyer Design, 1988
		Publicity Materials, 2004 and undated
	10	Stickers And Cardboard "Strap", undated
DA373		Radio Interview, 2004
		Interview with Michael Hernandez of the Straphangers Campaign on WNEW-FM, June 20, 2004. About 28 minutes long.
		Russianoff, Gene, 1983-2006
		Staff attorney for Straphangers Campaign. Contains correspondence, papers and speeches given by Russianoff. He was often asked to take part in transit conferences, address students, or offer advice to policy planners and transit advocates in other cities. These papers document some of that activity. See also box 10, folder 8.
		Alfred P. Sloan Foundation, 2002-2003
		Citizens Budget Commission Breakfast, 2006 (Contains notes and partial text for speech.)
		Columbia Business School Exam, 1983
		Committee On Transportation, 1986
		Council Of New York Law Associates, 1986-1987
		Enemy Memos, 1992
		Press releases and open letters written by groups opposed to goals of Straphangers Campaign.
		Manhattan: A Transportation Agenda For A Growing City, undated (Powerpoint presentation, co-authored with others.)
		(Powerpoint presentation, co-authored with others.)

<u>Box</u>	<u>Fol</u>	
47	3	<p>NYCLU Lawsuit Deposition, 2005            Russianoff gave a deposition in a lawsuit filed by the NYCLU against the MTA over police searches of bags in the subway. Russianoff was representing only himself and not the Straphangers Campaign. The deposition reveals details of how NYPIRG and the Straphangers Campaign function.</p>
	4	New York Metropolitan Transportation Council, 1992
	5	Resumes, ca. 1995 and undated
	6	Robert Moses Speech, ca. 2001 Possibly delivered to historical conference on Robert Moses. Notes only.
	7	Triville Conference, Paris, 1991 (Transportation conference.)
	8	Urban Fellows Program, 1988-1989 (Sponsored by the New York City Community Trust.)
	9	<p>General, 1985-2005 and undated            1985-2005 and undated            Includes photo (ca. 1980s) and ink sketch of Russianoff.            1991-2002 (Electronic records)</p>
mssfile38214.pdf		
47	10	<p>Slideshow Notes, 1991-1992 and undated            Narrative notes for a slideshow documenting the history of the Straphangers Campaign. See also this subseries under History for more slideshow notes.</p> <p>State Senate District Profiles, ca. 1992            Information on legislators and community leaders and their contact information. See also boxes 10-11.</p>
	11	Community Boards 7, 8, 10, 11 and 12 (Bronx.)
	12	Community Boards 3 and 8 (Brooklyn.)
	13	Community Boards 7, 10 and 11 (Brooklyn and Staten Island.)
	14	Community Boards 1 and 3 (Manhattan, Sheldon Silver's district.)
	15	Community Boards 5, 9 and 10 (Queens.)
	16	Community Boards 7, 11 and 13 (Queens.)
	17	Community Boards 8 and 11 (Queens.)
	18	Community Boards 1, 2 and 3 (Staten Island.)
		<p>Strategy, 1981- 2004 and undated            Internal memos, notes and briefings on upcoming events, plans and priorities for the Campaign.</p>
	19	1981-1985
	20	1987-1989
48	1-2	<p>1990-1995            1990-2003 (Electronic resources)</p>
	3	1997-2004 and undated
	4	Subway Centennial Suggestions, 2003
	5	Tabling, 1990
	6	T-shirt Slogan and Ad Ideas, 2000
	7	<p>Transit Activists (non-Straphangers Campaign), 1982-1989            Information on other activists and groups, including Helmuth Lesold and Oliver Leeds. See also box 2, folder 7, box 15, folder 5, box 34, folder 1, and box 40, folder 11.</p> <p>Transit Systems Of Other Cities, 1987-2001            Contains correspondence between transit activists in these cities and either Joseph Rappaport or Gene Russianoff, who advised them.</p>
	8	<p>Boston, 1998-1999            1998-1999</p>
mssfile38217.pdf		1999 (Electronic records)
		Chicago, 1990-2001
48	9	1990-1999
mssfile38219.pdf		1998-2001 (Electronic records)

<u>Box</u>	<u>Fol</u>	
mssfile38221.pdf		Philadelphia, 1999-2000 (Electronic records)
48	10	General, 1987-1994 Contains text of a 1987 speech delivered by Gene Russianoff to a Philadelphia transit advocacy group. The speech describes the history of the Straphangers Campaign up to that time, including details of its founding.
		Website, 1999-2002 and undated
mssfile38223.pdf		Straphangers Campaign, 1999-2002 1996-2003 (Electronic records)
48	11	1999
	12	2000-2002 and undated Papers, 2000-2002 and undated
58	2	Posters, 2001-2002 Two posters used to advertise the Campaign's website, one in aftermath of September 11th attacks.
		Straphangers Campaign - Regional Plan Association Joint Website, 1999-2000 (See also box 41, folder 6.)
48	13	Electronic Records Papers
58	3	Poster
48	14	General, 1985-2004 and undated Contains correspondence, press releases, testimony and flyers. 1985-2004 and undated
mssfile38224.pdf		1991-2003 (Electronic records)

Box      Fol

**V.E. Publications And Surveys, 1979-2006**

4 boxes and electronic records

This series documents roughly the first decade of the Campaign's existence. Its compiler is unknown. It consists of internal and external correspondence, press releases, flyers, notes and photographs. Most of the topics covered within it can be found in other series as well; see notes in the box list for references to other portions of the collection. Topics that receive significant coverage include transit fares and MTA finances, MTA management, crime and police issues, and safety issues, particularly the fire hazards of PVC piping in subway tunnels. The papers also document the origins of the MTA's Office of the Inspector General. The Campaign's earliest press releases and correspondence, dating from shortly after the Campaign's founding in 1979, are in box 2, folder 4. Papers in this series dating from before the founding of the Campaign are of unknown origin.

Buses, 1991-2003

- |    |   |   |
|----|---|---|
| 49 | 1 | <i>Best Of Times, Worst Of Times, 1998</i>                                      |
|    | 2 | <i>Slow Going, March 1999</i>   |
|    | 3 | <i>More Riders, Less Service, May 1999</i>                                      |
|    | 4 | <i>Standing Still: The State Of New York City Transit Buses, 2000</i>           |
|    | 5 | <i>Transit Statistics Report, 2001</i>  |
|    | 6 | General, 1991-2003 (Includes results of online surveys of riders.)<br>1991-2003 |
|    |   | 1997-2003 (Electronic records)  |

mssfile38226.pdf

Subways, 1980-2006

Announcements, 1983-2003

Reports on audibility and clarity of announcements in subway stations and cars. See also box 4, folder 5, box 17, folders 1-3 and box 33, folders 7-10.

- |    |    |   |
|----|----|---|
| 49 | 7  | <i>What Did They Say?, 1983</i>                                     |
|    | 8  | <i>What Did They Say?, 1997</i>                                     |
|    | 9  | <i>Say What? A Survey Of Subway Car Announcements, 1998</i>         |
|    | 10 | <i>We're Not Saying! A Survey Of Subway Car Announcements, 1999</i> |
|    | 11 | <i>Say It Ain't So!, 2000</i>                                       |
|    | 12 | <i>A Survey Of Subway Car Announcements, 2001</i>                   |
|    | 13 | Untitled Survey, 2002 (Press release only.)                         |
|    |    | General, 1997-2003 (Electronic records)                             |

mssfile38228.pdf

Cleanliness, 1998-2003

- |    |    |  |
|----|----|--|
| 49 | 14 | <i>Subway Shmutz: Cleanliness In New York City Subway Cars, 1998</i> |
|    | 15 | <i>Shmutz Survey, 2000</i>   |
|    | 16 | <i>Shmutz Survey, 2001</i>   |
|    |    | General, 1998-2003 (Electronic records)                              |

mssfile38229.pdf

Payphone Surveys, 1999-2002

- |    |   |                                |
|----|---|--------------------------------|
|    |   | 1997-2002 (Electronic records) |
| 50 | 1 | 1999-2002                      |

mssfile38230.pdf

State Of The Subways Reports, 1980-2006

- |  |    |  |
|--|----|--|
|  | 5  | <i>Off The Track: Subway Service Derailed, 1980</i> (Press release only, no report.) |
|  | 6  | <i>Off The Track: Subway Service Still Derailed, 1981</i>                            |
|  | 7  | <i>Still Off The Track, 1983</i>   |
|  | 8  | <i>Running Local, Not Express: A Study Of Subway Service, 1984</i>                   |
|  | 9  | <i>Stalled: The Lack Of Progress: A Study Of Subway Service, 1984</i>                |
|  | 10 | <i>Sorry State Of The Subways, 1985</i>  |



<u>Box</u>	<u>Fol</u>	
50	11	<i>Back To Go: A Study Of Subway Service</i> , 1985
	12	<i>Inching Forward: A Study Of Subway Service</i> , 1986
	13	<i>A Tale Of Two Subways: A Study Of Subway Service</i> , 1986
		<i>Mixed Signals: A State Of The Subways Report</i> , 1987-1988
	14	Data, 1987-1988
	15	Data Collection, 1987
	16	Report, 1987
	17	<i>The Good, The Bad And The Ugly</i> , 1987
		<i>Slow Motion</i> , 1988
	18	MTA Data
	19	Report
		<i>Thousands Of Delays, Millions Of Excuses</i> , 1988-1989
51	1	Comfort And Announcement Data, 1988-1989
	2	Crowding Data, 1988
	3	Delay Data, 1988
	4	Report, 1989
	5	<i>\$1.25 For What?</i> , 1990
	6	<i>How Does Your Subway Line Rate?</i> , 1997
	7	<i>How Does Your Subway Line Rate?</i> , 1998
	8	<i>How Does Your Subway Line Rate?</i> , 1999
	9	<i>State Of The Subways Report Card</i> , 2000
	10	<i>State Of The Subways Report Card</i> , 2001
	11	<i>State Of The Subways Report Card</i> , 2006 (Contains only reaction to report. )
mssfile38231.pdf		General, 1998-2003 (Electronic records)
		Station Surveys, 1986-2002
51	12	1986-1988
		<i>A Rider's Guide To The City's Major Subway Stations</i> , 2000
	13	Press release, Correspondence And Background Material
52	1	Data Collection
	2	MetroCard Contest
	3	Report
mssfile38232.pdf		1998-2002 (Electronic records)
52	4	2001 (Incomplete.)
		General, 1990-2002
	5	<i>1991 New York City Subway Calendar</i> , 1990 (Sold as a fundraiser. See also box 43, folder 4.)
mssfile38233.pdf		2000-2001 (Electronic records)
52	6	<i>New Fare Discounts For Transit Riders In New York City</i> , 2002 Prepared for the Straphangers Campaign and Transportation Alternatives by Schaller Consulting.
		NYPIRG (non-Straphangers Campaign), 1979-1999
	7	<i>Take the Money And Run: Redlining In Brooklyn Two Years Later</i> , 1979 A report on mortgage practices in Brooklyn. Possibly written by Marilyn Ondrasik.
	8	<i>Assess Us As You Will: A Study Of Residential Property Tax Assessments In The City Of Syracuse</i> , 1980
	9	<i>In Need Of First Aid: A Study Of The Board Of Directors Of New York City's Municipal Hospital</i> , 1980
	10	<i>NYPIRG Homeowner's Guide To Property Taxes: New York City Edition</i> , 1981
	11	<i>Property Tax Inequity: A Study Of Residential Property Tax Assessments In The Town Of Brookhaven</i> , 1981

<u>Box</u>	<u>Fol</u>	
52	12	<i>City Of Unequal Neighbors: A Study Of Residential Property Tax Assessments In New York City, 1982</i>
	13	<i>NYPIRC Homeowner's Guide To Challenging Property Taxes, New York State Edition, 1982</i>
	14	<i>A White Paper On Financing Property Tax Justice For New York City Homeowners, ca. 1982</i>
	15	<i>What's Blowing In The Wind? Preliminary Findings Of A Health Study Of A Community Located Near The Fountain Avenue And Pennsylvania Avenue Landfills , 1983</i>
	16	<i>Where The Money Is: Tax Reform And The New York State Budget Fiscal Year 1984-85, 1983</i>
	17	<i>The Rich Get Richer: Part II 421a Tax Breaks In New York City 1981-83, 1984</i>
	18	<i>Why New York State Should Join The Multistate Tax Commission, 1984</i>
	19	<i>Plagued By Packaging: A Consumer Guide To Excess Packaging And Disposable Waste Problems, 1990</i>
	20	General, 1987-1999 (NYPIRG newsletters, policy and procedure manuals.) (NYPIRG newsletters, policy and procedure manuals.)

Box      Fol

**V.F. NYPIRG (non-Straphangers Campaign), 1979-2004 and undated**

2 boxes and electronic records

This subseries contains documentation of NYPIRG activities unrelated to transportation issues. It contains correspondence, meeting notes, and NYPIRG and city reports. Major NYPIRG projects documented in this series include monitoring the process of city charter reform and the New York City Charter Reform Commission (instigated when the city's Board of Estimate was declared unconstitutional in 1989); government ethics and the CityWatch and CouncilWatch projects; election campaign finance; waste disposal and other environmental issues; and voting and other elections issues. Other elements of the series include the controversy over the disposition of the Giuliani mayoral archives, the New York State oil company tax of the early 1980s, and internal NYPIRG correspondence, which mainly discusses staff retreats, conferences and student training. Other NYPIRG papers can be found in Series III.

- |    |    |   |
|----|----|---|
| 53 | 1  | <p>Citizens Alliance, 1980-1983<br/>         Citizens Alliance was a project of NYPIRG to organize citizens around various issues, including bank redlining and environmental concerns.</p>   |
|    | 2  | <p>Council Watch And City Watch, 1990-1992 and undated<br/>         Both programs monitored the activities of the city government to expose waste and corruption and promote transparency. See also box 44, folders 2-4, box 45, folders 1-2 and folder 12, and box 45, folders 5-11.</p> |
|    | 3  | <p><i>Environment '89: A Platform For New York City</i>, 1989<br/>         A joint effort by NYPIRG and other organizations to establish environmental policy priorities for the city government in the wake of the charter reform.</p>   |
|    | 4  | <p>Environmental And Waste Disposal Issues, 1985-2000<br/>         Issues include opposition to a waste incinerator at Brooklyn Navy Yard, sewage treatment, recycling and industrial toxic land contamination. See also box 8, folder 1, box 10, folder 13.</p>                          |
|    |    | <p>1985-1994</p>  |
|    |    | <p>1990-2000 (Electronic records)</p>   |
| 53 | 5  | Funding, 1980-1983 and undated  |
|    | 6  | Fundraising, 1988-1990  |
|    | 7  | Giuliani Archives, 2002-2003  |
|    | 8  | <p>Government Ethics And Campaign Finance, 1987-2001 (See also box 8, folders 3-5.)<br/>         1987-1999</p>  |
|    |    | <p>1990-2001 (Electronic records)</p>   |
| 53 | 9  | Government Reform Project, 1989 (Proposal only.)  |
|    | 10 | <p>Lobbyist Annual Report, 1989<br/>         Forms filled out by Gene Russianoff, required by city law.</p>   |
|    |    | <p>New York City Charter Revision, 1988-1999<br/>         After the New York City Board Of Estimate was declared unconstitutional in 1989, a charter revision commission was formed. NYPIRG lobbied for progressive reforms in the new city charter that was adopted in 1990.</p>         |
|    | 11 | 1988-1999   |
|    |    | <p>1994-1999 (Electronic records)</p>   |
| 53 | 12 | Oil Company Tax, 1980-1983  |
| 54 | 1  | Procurement Policy Board, 1993-1994   |

<u>Box</u>	<u>Fol</u>	
		Retreats And Conferences, 1983-1992
54	2	1983 (State and local Board retreat.)
	3	1985 (Student organizing conference.)
	4	1986 (Statewide spring conference.)
	5	1988 (Spring conference and rally for the environment.)
	6	1989 (Fall conference.)
	7	1990-1992 (Program retreats.)
	8	Standardized Testing, undated
		Training, 1979-1989 and undated
		Held by PIRG organizers to train student activists. See also box 8, folders 6-13.
	9	Group Meeting Skills Game, 1981
	10	Lobbying Game, 1981
	11	Patient Advocacy Game, 1981
	12	Phone Banks, undated
	13	Press Conference And Media Training, 1988 and undated
	14	Coordinator Staff Training, 1983
		General, 1979-2000 and undated
	15	1979-1989 and undated
mssfile38240.pdf		1992-2000 (Electronic records)
54	16	Volunteers In Service To America (VISTA), 1979
	17	Voting And Elections Issues, 1981-1997 and undated
		1981-1997 and undated
mssfile38242.pdf		1992-2002 (Electronic records)
54	18	Website, 1996-1999
		General, 1983-2004 and undated
	19	1983-2004 and undated
mssfile38244.pdf		1990-2002 (Electronic records)