

**The New York Public Library
Humanities and Social Sciences Library
Manuscripts and Archives Division**

**The New York Times Company Records
Iphigene Ochs Sulzberger Papers
1896-1990
MssCol 17786**

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Table of Contents

Summary	iii
Related materials note	iv
Biographical note	v
Scope and content note	vi
Arrangement note	vi
Series descriptions and container list	1
I. CHRONOLOGICAL CORRESPONDENCE	1
II. PEOPLE	1
III. SUBJECTS	3

Summary

- Main entry:** Sulzberger, Iphigene Ochs
- Title:** The New York Times Company Records. Iphigene Ochs Sulzberger Papers, 1896-1990 (bulk 1960-1982)
- Size:** 3.5 linear feet (9 boxes)
- Source:** Donated by The New York Times Company, June 2007
- Abstract:** Iphigene Ochs Sulzberger (1892-1990) helped shape the history of the *New York Times* throughout a long and active life. Sulzberger nurtured and bridged the generations of the family that controlled *The Times* since 1896, when her father, Adolph S. Ochs, acquired it. She played important roles in selecting the succeeding publishers: her husband, Arthur Hays Sulzberger; her son-in-law, Orvil E. Dryfoos, and her son, Arthur Ochs Sulzberger. Iphigene also served the newspaper as director and trustee for the stock left to her by her father. This collection consists of correspondence, personal papers, photographs, scrapbooks and ephemera.
- Access:** Advanced notice required. Apply at <http://www.nypl.org/mssref>
Some materials closed until 2033. Sound recordings unavailable until duplicated.
- Preferred citation:** The New York Times Company Records. Iphigene Ochs Sulzberger Papers, Manuscripts and Archives Division, The New York Public Library.
- Special formats** Photograph albums, Photographs.

Related materials note

New York Times Company Records. [Arthur Hays Sulzberger Papers](#). Manuscripts and Archives Division, The New York Public Library, MssCol 17782.

New York Times Company Records. New York Times Company Records. [Adolph S. Ochs Papers](#), Manuscripts and Archives Division, The New York Public Library, MssCol 17781

Biographical note

Iphigene Ochs Sulzberger (1892-1990) helped shape the history of the *New York Times* throughout a long and active life. Sulzberger nurtured and bridged the generations of the family that controlled *The Times* since 1896, when her father, Adolph S. Ochs, acquired it. She played important roles in selecting the succeeding publishers: her husband, Arthur Hays Sulzberger; her son-in-law, Orvil E. Dryfoos, and her son, Arthur Ochs Sulzberger.

Born in Cincinnati, Ohio on September 19, 1892, Iphigene Bertha Ochs grew up as the only child of Adolph S. and Iphigenia Wise Ochs. Her father was then proprietor of *The Chattanooga Times*, a growing Tennessee newspaper. Her mother was the daughter of Isaac Mayer Wise, rabbi of the Plum Street Temple in Cincinnati and founder of American Reform Judaism.

On August 13, 1896, when Iphigene was nearly 4 years old, Adolph Ochs bought the faltering *New York Times*, and moved the family from Chattanooga to New York City. From that day forward her life was closely intertwined with *The New York Times*.

Iphigene was educated at home until she was 8, when she began attending Dr. Sachs's School for Girls, which was followed by four years at the Benjamin-Dean School. In 1910 she entered Barnard College.

She met Arthur Hays Sulzberger while attending Barnard. Sulzberger asked her to marry him twice, before she agreed. They were married on November 17, 1917 while he was on a 10-day leave from the Army. After World War I ended, the couple settled in New York, where Mr. Sulzberger joined the staff of *The Times*.

Iphigene began making a home and raising her children: Marian, born in 1918; Ruth, in 1921; Judith, in 1923, and Arthur Ochs, who was born in 1926.

In 1935, after the death of her father, Mrs. Sulzberger became a trustee of *The New York Times Company* under his will, along with her husband and cousin Julius Ochs Adler. Arthur Hays Sulzberger was elected president and publisher of *The Times*. As the publisher's wife, Mrs. Sulzberger shared her husband's concerns and problems but remained steadfastly an offstage figure in the operation of the paper.

Mrs. Sulzberger was a director of the Times Company from 1917 until 1973, when she became a director emeritus. She was among those who voted to alter the company structure fundamentally, granting limited voting rights to the Class A stock and listing it on the American Stock Exchange. At her death she was a trustee of the stock trust established by her father that exercised effective control of the enterprise.

On February 27, 1990, Iphigene Ochs Sulzberger, died of respiratory failure at her home in Stamford, Conn. She was 97 years old.

Scope and content note

The papers deal with personal matters and are of biographical, rather than journalistic or corporate history interest. This collection consists of social correspondence, letters concerning charitable donations, memorabilia from her college days at Barnard, travel photographs from India and the Caribbean, awards and tributes she received, her memoirs, copies of her obituary from *The Times* and other publications, and ephemera.

Correspondence can be found throughout these papers, but the majority is in other New York Times Company records collections: Arthur Hays Sulzberger Papers, Julius Ochs Adler Papers, Orvil Dryfoos Papers, Arthur Ochs Sulzberger Papers, and the papers of managing editors and other associates at *The Times*. Most extant materials from her childhood are included in the Adolph Ochs Papers.

Arrangement note

The The New York Times Company Records. Iphigene Ochs Sulzberger Papers are organized in the following series:

- I. Chronological correspondence
- II. People
- III. Subjects

Series descriptions and container list

I. Chronological correspondence

The letters are from family and friends. Some of the correspondents are well-known individuals in the political world and in the New York City region.

<u>Box</u>	<u>Fol</u>	
1	1-2	1911-1963
	3-4	1964-1975
	5-6	1976-1988

II. People

This series consists chiefly of correspondence arranged by personal name. However, much of Mrs. Sulzberger's correspondence with her husband, other members of her family, and members of *The Times* staff will be found in the Arthur Hays Sulzberger Papers, Julius Ochs Adler Papers, Orvil Dryfoos Papers, Arthur Ochs Sulzberger Papers, and the papers of managing editors and other associates at *The Times*. Also see the scrapbooks for originals and copies of correspondence

<u>Box</u>	<u>Fol</u>	
7	1	Adler, Julius Ochs, Jr., 1965 (Closed until 2033)
2	1	Bradley, Norman, 1960 Form assigning Times Printing Co. stock as a gift to Bradley, then an editor of the Chattanooga Times.
		Brunott, Frank See: Memoirs of Mrs. AHS. Frank Brunott transcripts June 1973 - July 1974
2		Coe, Malcolm D. (Mrs.), 1961-1965 Correspondence about a Times subscription for Mrs. Coe.
		Cohen, Richard N. (See: Birthdays, 1961, 1987)
		Curtis, Charlotte (See: Op-Ed Page, 1975, 1981)
3		Davis, Edward L., 1966 Form assigning Times Printing Co. stock as a gift to Davis.
4		Erdmann, Albert J., Jr. and Mrs. Joan Untermyer Erdmann, 1963
5		Fraser, Hugh Russell, 1960, 1964 Correspondence about offering him some Book Review assignments (1960) and a Times subscription for him (1964).
7	2	Golden, Ben Hale and Mrs. Ruth Sulzberger Golden, 1965 Correspondence with Gen. Greenbaum about the acquisition of property adjacent to Mrs. Golden's house in Chattanooga.
2	6	Heckscher, August (See: New Public Theater, 1966)
		Heyman, David M. and Mrs. Ruth Stein Heyman, 1966-1967 Correspondence about her nomination to the Cosmopolitan Club.
		Hochschild, Harold K. and Mary (See: Trips: Africa, 1966-1967)
		Hoffman, Malvina (See: Busts of A.S. Ochs, 1971)
		Holmberg, William A., Jr. and Mrs. Ruth Sulzberger Holmberg (See: Tennessee, University of, 1979)
7		Jebb, Gladwyn (Amb. Sir) and Lady Jebb, 1956
		LaGuardia, Fiorello H. (See: Park Association of New York, 1937, 1963)
8		Marcus, Jacob R., 1958-1959 (Correspondence about his visits to New York,)
9		Merz, Charles, 1938

<u>Box</u>	<u>Fol</u>	
2	10	Moses, Robert, 1934 Clipping of a Daily News editorial about Moses, his policy as Parks Commissioner, Mrs. Sulzberger's influence, and Moses' candidacy for Governor. See also: Park Association of New York, 1937, 1963
		Oakes, John B. (See: Brearley School, 1960)
11		Ochs, Adolph S., 1935-1936, 1959, 1970 C.M. Lewis's request for identification of persons in Ochs's correspondence files, with Mrs. Sulzberger's responses (1970). Lucille Sunshine's list of correspondence with eminent people in the Ochs papers; Mrs. Sulzberger's comment (1959). Copy of Alex Guerry's remarks from a memorial service to Ochs in Chattanooga (1936); condolence letters by Lillian Wald, Canadian Min. W.D. Herridge, and Charles R. Crane; list of condolence calls, messages and visits (1935). See also: Busts of A.S. Ochs, 1971
12		Ochs, Adolph S. and Mrs. Effie Wise Ochs, 1908, 1925, 1937 Two letters from Mrs. Ochs to Mrs. Sulzberger (1908, 1925). Mrs. Sulzberger's note to Peter M. Brown, shortly after her mother's death, about legacies and extra pay for her mother's domestic employees. See also: Rosen, Max, 1935
13		Oppenheimer, J. Robert, 1967 (Notes about his wedding.)
		Papp, Joseph (See: New Public Theater, 1966)
14		Reid, Joan (Mrs.), 1977 Mrs. Sulzberger's note to Max Frankel about a letter from Mrs. Reid criticizing a Times editorial; copy of the editorial.
15		Rosen, Max, 1935 Letter forwarding \$500 as a loan from Mrs. Ochs; Rosen's letter of thanks.
16		Rusk, Howard A. (Dr.), 1977 Rusk's letter to Mrs. Sulzberger on her, AHS's and The Times's support for rehabilitation of the handicapped, and criticizing a Times article on the subject; clipping.
17		Wise, Elsie, 1896 Elsie Wise was a half-sister of Mrs. Ochs. This folder contains a letter from her to Iphigene, then four years old.
18		Wise, Harry, Sr., 1955-1956 Harry Wise, Sr., was a brother of Mrs. Ochs. This folder contains a portrait of him and correspondence with Harry Wise, Jr., about having a portrait painted.

Box Fol

III. Subjects

- 2 19 Advertising (See: Society News, 1972)
 Advertising Department, 1978
 Invitation from Fred Thompson to a luncheon closing a department sales conference, declined.
- 20 American Legion, 1957
 Mrs. Sulzberger's letter agreeing to contribute a set of colors (flags) to the Adolph S. Ochs Post.
- 21 American Museum of Natural History, 1978
- 22 Articles and books about Mrs. AH Sulzberger, Atlanta University
 See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
- 22-24 Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger 1928-1987
 Diverse certificates of awards, honorary degrees, honorary memberships, or appreciation; clippings of articles about awards and honors; related documents; photos. Included is the program of the National Institute of Social Sciences annual dinner at which she received the Gold Medal Award; also the text of the remarks introducing her.
- 8-9 1953, 1986, undated
 New York City Board of Education certificate honoring her for her contributions to the city's schools, 1953. NYC Branch, Amer. Assn. of University Women, certificate of appreciation for her contribution to centennial fete, 1986.
 Bank Street College of Education (See: New York Times Foundation, 1954-1972)
- 2 25 Barnard College
 Correspondence, 1960-1966
 Correspondence about gifts of cash and Times stock. Letter asking James Linen to join the Board of Trustees (1966).
 Essay, 1917
 Her essay on labor legislation for an economics course.
- 9 Souvenir, 1987
 Souvenir for her 95th birthday, September 19, 1987; including her portrait as a student, a page from a program of a play in which she took part, and a photo of a scene from the play.
- 2 26 Composition book, undated
- 27 Photograph album, 1911
 Photo album and reviews of play in which Mrs. Sulzberger appeared in her sophomore year at Barnard.
- 28 Birthday wishes
 1961, 1987
 95th birthday, 1987: Times Talk article; memorandum about a card thanking those who sent congratulations; memoranda about a party for retired staff members; photos of the party (contact sheets); cards of congratulations. 69th birthday, 1961: Handwritten poem, apparently from Richard N. Cohen.
- 9 Oversized birthday card, 1987
- 29 Bishop College
 See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
- 2 29 Brearley School, 1960 (Letter to John Oakes about a gift of Times stock.)
 (Letter to John Oakes about a gift of Times stock.)
- 30 Brooklyn Botanic Garden, 1949 (Letter acknowledging a gift.)
- 31 Buildings - Residences - Hillandale (White Plains Estate), 1941, 1946
 Letter by real estate agent about selling the Connecticut estate (1941) and Nelson's memo about maintenance expenses (1946).

<u>Box</u>	<u>Fol</u>	
2	32	Busts of A.S. Ochs, 1971 Mrs. Arthur Hays Sulzberger's letter to Chester Lewis about the bust by Malvina Hoffman.
		Central Park (NYC) See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
	33	Chattanooga Times, 1941 Draft of Mrs. Arthur Hays Sulzberger's letter to Adolph Shelby Ochs suggesting a campaign for vocational training programs; Julian Harris's reply.
3	1	Civil War (U.S.), 1961 Her memorandum about the lack of appropriate books for children about the Civil War.
		Columbia University See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987; Barnard College, 1913, 1960-1966
	2	Directors of The New York Times, 1917, 1973 Election of Mrs. Arthur Hays Sulzberger to The Times' Board of Directors (1917), and a resolution honoring Mrs. Arthur Hays Sulzberger (1973).
	3	Education and schools, 1960, 1965 Her letter to Andrew Heiskell suggesting an article in Life Magazine on a vocational program in gardening (1965). Her memorandum to Fred Hechinger asking his view on the plan to combine the High School of Music and Art with the School of Performing Arts (1960).
	4	Educational activities, 1982-1983
		Empire State Foundation of Independent Liberal Arts Colleges (See: New York Times Foundation, 1954-1972)
7	3	Finances, personal, 1949-1964 (Closed until 2033)
3	5	Girl Scouts, 1959 Letter acknowledging Mrs. Adele Levy's contribution. See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
	6	Hebrew Union College, 1961 Letter about Mrs. Arthur Hays Sulzberger's gift of Times stock. See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
		Honorary Degrees See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
		Lake Iphigene See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
	7	Letters to the Editor, 1959-1982 Letters by Mrs. Arthur Hays Sulzberger on diverse subjects. Many are signed with pseudonyms.
5-6		Memoirs of Mrs. Arthur Hays Sulzberger (Closed until 2033)
3	8	Metropolitan Museum of Art, 1968 Theodore Rousseau's letter thanking Mrs. Arthur Hays Sulzberger for her letter of congratulation on his appointment as vice director. See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987

<u>Box</u>	<u>Fol</u>	
3	9	Miscellaneous papers, 1938-1985 Clipping of Mrs. Arthur Hays Sulzberger's Op-Ed Page article about an incident involving Mrs. Isidor Straus, who died in the Titanic disaster (1985). Memorandum to AOS about preserving some historic documents (1966). Orville Prescott's memorandum recommending some books for a Japanese friend of Mrs. Arthur Hays Sulzberger (1961). Memoranda about tickets for the High Holy Day services (1959). List of the contents of her box in the vault of the Secretary's Office (1959). Mrs. Arthur Hays Sulzberger's note about some lace and other items intended as gifts to diverse institutions (1959). Mrs. Arthur Hays Sulzberger's note to a secretary with various requests (undated, probably 1938).
		Museum of Modern Art (See: New York Times Foundation, 1954-1972)
		Museum of the City of New York See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987 (B)
		National Institute of Social Sciences See: Awards, decorations, honors and tributes to Mrs. A.H. Sulzberger, 1928-1987
10		New Public Theater, 1966 August Heckscher's letter on its new building and the need for financial contributions.
11		New York Public Library, 1982 Clipping about a \$250,000 gift from Mrs. Arthur Hays Sulzberger.
12		New York Shakespeare Festival (See: New Public Theater, 1966) New York Times Foundation, 1954-1986 Mrs. Arthur Hays Sulzberger's note on backing the Bank Street College of Education's request for a grant (1972). Correspondence about grants to the Whitney Museum and the Museum of Modern Art (1965-1970). Correspondence about a grant to the Empire State Foundation of Independent Liberal Arts College (1954-1956).
13		News Department, 1933, 1956, 1968
14-17		Obituaries of Mrs. Arthur Hays Sulzberger 1950-1990 Several versions of the advance obituary, with suggested photos, metal cuts, and layout sheet (1950-1974). Obituaries of The Times, Editor & Publisher; editorial, obituary notices by diverse organizations.
---	---	Audio cassette of radio station WQXR's tribute, 1990 (unavailable until duplicated).
9		Scrapbook, 1990 Scrapbook containing obituary clippings from various newspapers. Issue of The Times of Feb. 27, 1990, with her obituary.
4	1	Ochs Memorial Museum, 1940 (Lookout Mountain Park)
	2	Op-Ed Page, 1975, 1981 Correspondence with Charlotte Curtis about suggestions for the Op-Ed Page.
	3	Orchard Hill, 1930-1932, 1954
	4	Park Association of New York, 1937, 1963 Annual awards luncheon; clipping, text of Mrs. Arthur Hays Sulzberger's speech praising Tobert Moses (1963). Photo of Mrs. Arthur Hays Sulzberger presenting the association's scroll to Mayor LaGuardia (1937).
	5	Philanthropic activities, personal, 1961 Correspondence about her donation to the Juvenile Court in Chattanooga to send a Negro boy to camp.
		See also: Barnard College, 1913, 1960-1966; Brearley School, 1960; Brooklyn Botanic Garden, 1949; Finances, Personal, Hebrew Union College, 1961; New York Public Library, 1982; Planned Parenthood Federation of America, 1960; Tennessee, University of, 1979

<u>Box</u>	<u>Fol</u>	
4	6-7	<p>Photographs of Mrs. Arthur Hays Sulzberger Photo at City Hall ceremony (1953). Photo at the White House with Pres. Kennedy and Vice Pres. Johnson (1961). Childhood photos, portrait in her bridal gown, photos with children, candid photos and formal portraits through 1973. Photo at a Times stockholders meeting (1972).</p> <p>Photographs can also be found in the Arthur Hays Sulzberger Papers and in the separate <i>New York Times</i> photograph file.</p>
	8	<p>Planned Parenthood Federation of America, 1960 Mrs. Arthur Hays Sulzberger's letter about a gift of Times stock.</p>
10		<p>Production Department Dummy NY Times frontpage and laser mark for it, with a headline and photo about her attendance at a department dinner, June 2, 1983.</p> <p>Pseudonyms (See: Letters to the Editor, 1959-1982)</p> <p>Residences See: Buildings Residences Hillandale (White Plains Estate), 1941, 1946</p>
4	9	Scrapbook, 1917 (Marriage, well-wishers)
	10	Smith College, 1960
	11	Smoking, 1967
	12	<p>Society News, 1972 Mrs. Arthur Hays Sulzberger's note to AOS about changing Times policy on paid announcements; Roger Atwood's memorandum about the suggestion.</p> <p>Speeches by Mrs. Arthur Hays Sulzberger (See: Park Association of New York, 1937, 1963)</p>
	13	<p>Tennessee, University of, 1979 Clipping from Editor & Publisher about a gift to the university by Mrs. Arthur Hays Sulzberger and Mr. and Mrs. Holmberg.</p>
	14	<p>Trips Africa, 1966-1967 Correspondence and other papers about her trips to Africa with Mr. and Mrs. Harold Hochschild.</p> <p>Her correspondence with Arthur Hays Sulzberger while on this trip is filed in the Arthur Hays Sulzberger Papers, under "Sulzberger, Arthur Hays (Mrs.)"</p>
	15	Caribbean, 1913 (Photograph album)
	16	<p>Far East, 1973 Francis Cox's memorandum about arrangements for the trip.</p>
9		India, undated (Photograph album)
4	17	<p>Portugal and Spain, 1962-1963 Correspondence, mostly about arrangements for the trip to Portugal with Iphigene Bettman (1962) and the trip to Spain with Mrs. David Sulzberger (1963). NOTE: Her correspondence with Arthur Hays Sulzberger while on these trips and related papers concerning Arthur Hays Sulzberger are filed in the Arthur Hays Sulzberger Papers under "Sulzberger, Arthur Hays (Mrs.)"</p>
	18	<p>United Nations, 1963 Invitation to a private luncheon conference on the U.N., declined.</p> <p>Whitney Museum of American Art (See: New York Times Foundation, 1954-1972)</p>
	19	<p>WQXR, 1963, 1967 Mrs. Arthur Hays Sulzberger's note about references, on the news broadcasts, to the North Vietnamese as "Communists" (1967). Correspondence about an interview program (1963).</p>